Supplemental Financial Data

(For quarter ended September 30, 2026)

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All information should be read in conjunction with the historical financial statements contained in Rockwell Automation's Annual Report on Form 10-K, periodic reports on Form 10-Q and Form 8-K, and public announcements of financial information. Copies of these reports are available on our website at www.rockwellautomation.com or upon request from Rockwell Automation.

PUBLIC

Condensed Consolidated Statement of Operations

(in millions, except per share amounts)
(unaudited)

	Year Ended September 30,																	
	2026	**2025**	**2024**	**2023**	**2022**	**2021**	**2020**	**2019**	**2018**	**2017**	**2016**	**2015**	**2014**	**2013**	**2012**	**2011**	**2010**	**2009**
Sales	$ 8,989	$ 8,342	$ 8,264	$ 9,058	$ 7,760.4	$ 6,997.4	$ 6,329.8	$ 6,694.8	$ 6,666.0	$ 6,311.3	$ 5,879.5	$ 6,307.9	$ 6,623.5	$ 6,351.9	$ 6,259.4	$ 6,000.4	$ 4,857.0	$ 4,332.5
Cost of sales[1][4]	(4,494)	(4,326)	(4,413)	(4,635)	(4,598.8)	(4,099.7)	(3,734.6)	(3,794.7)	(3,781.1)	(3,643.4)	(3,366.6)	(3,575.8)	(3,841.6)	(3,736.9)	(3,719.4)	(3,595.2)	(2,911.6)	(2,769.0)
Gross profit	4,495	4,016	3,851	4,423	3,161.6	2,897.7	2,595.2	2,900.1	2,884.9	2,667.9	2,512.9	2,732.1	2,781.9	2,615.0	2,540.0	2,405.2	1,945.4	1,563.5
Selling, general and administrative expenses [1]	(2,012)	(1,914)	(2,001)	(2,024)	(1,826.3)	(1,680.0)	(1,479.8)	(1,538.5)	(1,587.9)	(1,557.6)	(1,437.0)	(1,481.3)	(1,545.7)	(1,502.9)	(1,477.1)	(1,448.7)	(1,315.7)	(1,233.1)
Engineering and development[2]	(714)	(679)	(658)	(706)														
Change in fair value of investments	-	-	-	279	(136.9)	397.4	153.9	(368.5)	90.0	-	-	-	-	-	-	-	-	-
Other income (expense) [1]	50	(126)	62	(71)	(1.6)	5.7	(29.7)	6.1	16.8	3.3	(61.5)	(59.6)	(42.7)	(70.3)	(36.9)	(29.4)	(25.0)	4.4
Goodwill and intangible asset impairment	-	(224)	-	(158)														
Interest expense	(134)	(156)	(154)	(135)	(123.2)	(94.6)	(103.5)	(98.2)	(73.0)	(76.2)	(71.3)	(63.7)	(59.3)	(60.9)	(60.1)	(59.5)	(60.5)	(60.9)
Income from continuing operations before income taxes and accounting change	1,685	917	1,100	1,608	1,073.6	1,526.2	1,136.1	901.0	1,330.8	1,037.4	943.1	1,127.5	1,134.2	980.9	965.9	867.6	544.2	273.9
Income tax provision	(278)	(168)	(152)	(330)	(154.5)	(181.9)	(112.9)	(205.2)	(795.3)	(211.7)	(213.4)	(299.9)	(307.4)	(224.6)	(228.9)	(170.5)	(103.8)	(56.0)
Income from continuing operations before accounting change	1,407	749	948	1,278	919.1	1,344.3	1,023.2	695.8	535.5	825.7	729.7	827.6	826.8	756.3	737.0	697.1	440.4	217.9
Income from discontinued operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.7	23.9	2.8
Net income	1,407	749	948	1,278	919.1	1,344.3	1,023.2	695.8	535.5	825.7	729.7	827.6	826.8	756.3	737.0	697.8	464.3	220.7
Net loss attributable to noncontrolling interests	(2)	(120)	(5)	(109)	(13.1)	(13.8)	(0.2)	-	-	-	-	-	-	-	-	-	-	-
Net income attributable to Rockwell Automation, Inc.	$ 1,409	$ 869	$ 953	$ 1,387	$ 932.2	$ 1,358.1	$ 1,023.4	$ 695.8	$ 535.5	$ 825.7	$ 729.7	$ 827.6	$ 826.8	$ 756.3	$ 737.0	$ 697.8	$ 464.3	$ 220.7
Diluted EPS[3]																		
Continuing operations before accounting change	$ 12.54	$ 7.67	$ 8.28	$ 11.95	$ 7.97	$ 11.58	$ 8.77	$ 5.83	$ 4.21	$ 6.35	$ 5.56	$ 6.09	$ 5.91	$ 5.36	$ 5.13	$ 4.79	$ 3.05	$ 1.53
Discontinued operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0.01	0.17	0.02
Net income	$ 12.54	$ 7.67	$ 8.28	$ 11.95	$ 7.97	$ 11.58	$ 8.77	$ 5.83	$ 4.21	$ 6.35	$ 5.56	$ 6.09	$ 5.91	$ 5.36	$ 5.13	$ 4.80	$ 3.22	$ 1.55
Adjusted EPS[4]	$ 13.42	$ 10.53	$ 9.85	$ 12.25	$ 9.49	$ 9.43	$ 7.87	$ 8.78	$ 8.21	$ 6.73	$ 5.89	$ 6.36	$ 6.15	$ 5.70	$ 5.27	$ 4.91	$ 3.13	$ 1.48
Average diluted shares for EPS calculation	112.0	113.1	114.5	115.6	116.7	117.1	116.6	119.3	126.9	129.9	131.1	135.7	139.7	140.9	143.4	145.2	144.0	142.5

[1] Beginning in fiscal 2019, we adopted a new pension standard (ASU 2017-07) regarding the presentation of net periodic pension and postretirement benefit costs. In accordance with this standard, the service cost component of net periodic benefit cost is included in Cost of sales and Selling, general and administrative expenses in the Consolidated Statement of Operations and all other components have been reclassified from Cost of sales and Selling, general and administrative expenses to Other (expense) income. As a result, all prior period presentation on this page and those that follow have been restated to conform to this standard.

[2] Beginning in fiscal 2025, Engineering and development costs, previously included in cost of sales, are now being reported as a separate line item in the statement of operations. Periods starting with 2023 have been recast to conform to the current presentation.

[3] Beginning in fiscal 2010, we changed our accounting for earnings per share as a result of the new guidance issued by FASB, which requires the calculation of EPS pursuant to the two-class method. This resulted in a reduction in earnings per share of $0.01 in certain periods.

[4] Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Condensed Consolidated Statement of Operations

(in millions, except per share amounts)
(unaudited)

	Fiscal Year 2026				
	Qtr 1	**Qtr 2**	**Qtr 3**	**Qtr 4**	**YTD**
Sales	$ 2,105	$ 2,239	$ 2,313	$ 2,332	$ 8,989
Cost of sales	(1,089)	(1,114)	(1,169)	(1,122)	(4,494)
Gross profit	1,016	1,125	1,144	1,210	4,495
Selling, general and administrative expenses	(478)	(478)	(490)	(566)	(2,012)
Engineering and development	(172)	(180)	(173)	(189)	(714)
Other income (expense)	8	9	22	11	50
Interest expense	(32)	(36)	(33)	(33)	(134)
Income before income taxes	342	440	470	433	1,685
Income tax provision	(40)	(89)	(62)	(87)	(278)
Net income	302	351	408	346	1,407
Net (loss) income attributable to noncontrolling interests	(3)	1	-	-	(2)
Net income attributable to Rockwell Automation, Inc.	$ 305	$ 350	$ 408	$ 346	$ 1,409
Diluted EPS	$ 2.69	$ 3.10	$ 3.65	$ 3.11	$ 12.54
Adjusted EPS [1]	$ 2.75	$ 3.30	$ 3.49	$ 3.88	$ 13.42
Average diluted shares for EPS calculation	112.9	112.6	111.6	111.1	112.0

[1] Adjusted EPS is a non-GAAP earnings measure. See Adjusted Income, Adjusted EPS, and Adjusted Effective Tax Rate Reconciliation for more information on this non-GAAP measure.

Quarterly Condensed Consolidated Statement of Operations

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	Fiscal Year 2025				
	Qtr 1	**Qtr 2**	**Qtr 3**	**Qtr 4**	**YTD**
Sales	$ 1,881	$ 2,001	$ 2,144	$ 2,316	$ 8,342
Cost of sales[1]	(1,003)	(1,029)	(1,098)	(1,196)	(4,326)
Gross profit	878	972	1,046	1,120	4,016
Selling, general and administrative expenses	(476)	(469)	(498)	(471)	(1,914)
Engineering and development[1]	(156)	(162)	(170)	(191)	(679)
Other income (expense)	6	(3)	5	(134)	(126)
Goodwill impairment	-	-	-	(224)	(224)
Interest expense	(39)	(39)	(41)	(37)	(156)
Income before income taxes	213	299	342	63	917
Income tax provision	(35)	(51)	(49)	(33)	(168)
Net income	178	248	293	30	749
Net loss attributable to noncontrolling interests	(6)	(4)	(2)	(108)	(120)
Net income attributable to Rockwell Automation, Inc.	$ 184	$ 252	$ 295	$ 138	$ 869
Diluted EPS	$ 1.61	$ 2.22	$ 2.60	$ 1.23	$ 7.67
Adjusted EPS [2]	$ 1.85	$ 2.50	$ 2.85	$ 3.34	$ 10.53
Average diluted shares for EPS calculation	113.5	113.3	113.0	113.0	113.1

[1] Engineering and development costs, previously included in cost of sales, are now being reported as a separate line item in the statement of operations. All periods have been recast to conform to the current presentation.

[2] Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS, and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Condensed Consolidated Statement of Operations

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	Fiscal Year 2024				
	Qtr 1	**Qtr 2**	**Qtr 3**	**Qtr 4**	**YTD**
Sales	$ 2,052	$ 2,126	$ 2,051	$ 2,035	$ 8,264
Cost of sales[1]	(1,087)	(1,124)	(1,092)	(1,110)	(4,413)
Gross profit	965	1,002	959	925	3,851
Selling, general and administrative expenses	(514)	(501)	(501)	(485)	(2,001)
Engineering and development[1]	(170)	(169)	(164)	(155)	(658)
Change in fair value of investments	3	3	(5)	(1)	-
Other income (expense)	9	15	7	31	62
Goodwill impairment	-	-	-	-	-
Interest expense	(33)	(40)	(41)	(40)	(154)
Income before income taxes	260	310	255	275	1,100
Income tax provision	(47)	(45)	(24)	(36)	(152)
Net income	213	265	231	239	948
Net loss attributable to noncontrolling interests	(2)	(1)	(1)	(1)	(5)
Net income attributable to Rockwell Automation, Inc.	$ 215	$ 266	$ 232	$ 240	$ 953
Diluted EPS	$ 1.86	$ 2.31	$ 2.02	$ 2.09	$ 8.28
Adjusted EPS [2]	$ 2.07	$ 2.52	$ 2.74	$ 2.53	$ 9.85
Average diluted shares for EPS calculation	115.2	114.8	114.2	113.7	114.5

[1] Engineering and development costs, previously included in cost of sales, are now being reported as a separate line item in the statement of operations. All periods have been recast to conform to the current presentation.

[2] Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS, and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Condensed Consolidated Statement of Operations

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	Fiscal Year 2023				
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	YTD[1]
Sales	$ 1,981.0	$ 2,275.4	$ 2,238.7	$ 2,562.9	$ 9,058.0
Cost of sales	(1,167.4)	(1,342.9)	(1,323.3)	(1,507.4)	(4,635.0)
Gross profit	813.6	932.5	915.4	1,055.5	4,423.0
Selling, general and administrative expenses	(469.5)	(501.2)	(501.4)	(551.6)	(2,024.0)
Engineering and development	-	-	-	-	(706.0)
Change in fair value of investments	140.6	63.0	85.7	(10.0)	279.0
Other income (expense)	17.3	(107.1)	6.5	12.0	(71.0)
Goodwill impairment	-	-	-	(157.5)	(158.0)
Interest expense	(34.1)	(35.8)	(34.4)	(31.0)	(135.0)
Income before income taxes	467.9	351.4	471.8	317.4	1,608.0
Income tax provision	(89.2)	(56.5)	(73.1)	(111.7)	(330.0)
Net income	378.7	294.9	398.7	205.7	1,278.0
Net loss attributable to noncontrolling interests	(5.3)	(5.4)	(1.5)	(97.2)	(109.0)
Net income attributable to Rockwell Automation, Inc.	$ 384.0	$ 300.3	$ 400.2	$ 302.9	$ 1,387.0
Diluted EPS	$ 3.31	$ 2.59	$ 3.45	$ 2.61	$ 11.95
Adjusted EPS [2]	$ 2.46	$ 3.01	$ 3.01	$ 3.64	$ 12.25
Average diluted shares for EPS calculation	115.5	115.6	115.6	115.6	115.6

[1] Engineering and development costs, previously included in cost of sales, are now being reported as a separate line item in the statement of operations. YTD has been recast to conform to the current presentation.

[2] Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS, and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Condensed Consolidated Statement of Operations

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	Fiscal Year 2022				
	Qtr 1	**Qtr 2**	**Qtr 3**	**Qtr 4**	**YTD**
Sales	$ 1,857.3	$ 1,808.1	$ 1,968.7	$ 2,126.3	$ 7,760.4
Cost of sales	(1,108.2)	(1,144.0)	(1,166.3)	(1,180.3)	(4,598.8)
Gross profit	749.1	664.1	802.4	946.0	3,161.6
Selling, general and administrative expenses	(447.5)	(428.5)	(442.0)	(508.3)	(1,826.3)
Change in fair value of investments	7.6	(140.7)	(5.2)	1.4	(136.9)
Other income (expense)	2.9	(23.7)	19.8	(0.6)	(1.6)
Interest expense	(29.6)	(30.1)	(30.8)	(32.7)	(123.2)
Income before income taxes	282.5	41.1	344.2	405.8	1,073.6
Income tax (provision) benefit	(43.6)	8.3	(49.4)	(69.8)	(154.5)
Net income	238.9	49.4	294.8	336.0	919.1
Net loss attributable to noncontrolling interests	(2.6)	(4.5)	(3.1)	(2.9)	(13.1)
Net income attributable to Rockwell Automation, Inc.	$ 241.5	$ 53.9	$ 297.9	$ 338.9	$ 932.2
Diluted EPS	$ 2.05	$ 0.46	$ 2.55	$ 2.91	$ 7.97
Adjusted EPS[(1)]	$ 2.14	$ 1.66	$ 2.66	$ 3.04	$ 9.49
Average diluted shares for EPS calculation	117.3	117.1	116.5	115.8	116.7

[(1)] Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Condensed Consolidated Statement of Operations

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	Fiscal Year 2021				
	Qtr 1	**Qtr 2**	**Qtr 3**	**Qtr 4**	**YTD**
Sales	$ 1,565.3	$ 1,776.1	$ 1,848.2	$ 1,807.8	$ 6,997.4
Cost of sales	(918.8)	(1,008.7)	(1,083.8)	(1,088.4)	(4,099.7)
Gross profit	646.5	767.4	764.4	719.4	2,897.7
Selling, general and administrative expenses	(374.6)	(421.3)	(436.9)	(447.2)	(1,680.0)
Change in fair value of investments	390.4	190.9	43.3	(227.2)	397.4
Other income (expense)	61.0	(6.0)	(34.9)	(14.4)	5.7
Interest expense	(22.6)	(23.3)	(22.4)	(26.3)	(94.6)
Income before income taxes	700.7	507.7	313.5	4.3	1,526.2
Income tax provision	(110.3)	(97.4)	(44.5)	70.3	(181.9)
Net income	$ 590.4	$ 410.3	$ 269.0	$ 74.6	$ 1,344.3
Net loss attributable to noncontrolling interests	(2.9)	(4.7)	(2.3)	(3.9)	(13.8)
Net income attributable to Rockwell Automation, Inc.	$ 593.3	$ 415.0	$ 271.3	$ 78.5	$ 1,358.1
Diluted earnings per share	$ 5.06	$ 3.54	$ 2.32	$ 0.67	$ 11.58
Adjusted EPS[(1)]	$ 2.38	$ 2.41	$ 2.31	$ 2.33	$ 9.43
Average diluted shares for EPS calculation	117.1	117.1	117.0	117.2	117.1

[(1)] Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Condensed Consolidated Statement of Operations

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	Fiscal Year 2020				
	Qtr 1	**Qtr 2**	**Qtr 3**	**Qtr 4**	**YTD**
Sales	$ 1,684.5	$ 1,681.3	$ 1,394.0	$ 1,570.0	$ 6,329.8
Cost of sales	(981.6)	(982.5)	(839.8)	(930.7)	(3,734.6)
Gross profit	702.9	698.8	554.2	639.3	2,595.2
Selling, general and administrative expenses	(403.2)	(352.0)	(370.2)	(354.4)	$ (1,479.8)
Change in fair value of investments	71.0	(144.8)	175.5	52.2	153.9
Other income (expense)	(9.7)	(9.1)	0.4	(11.3)	(29.7)
Interest expense	(26.4)	(25.5)	(25.4)	(26.2)	(103.5)
Income before income taxes	334.6	167.4	334.5	299.6	1,136.1
Income tax provision	(19.2)	(37.5)	(20.3)	(35.9)	(112.9)
Net income	$ 315.4	$ 129.9	$ 314.2	$ 263.7	$ 1,023.2
Net income (loss) attributable to noncontrolling interests	4.7	(2.3)	(3.6)	1.0	(0.2)
Net income attributable to Rockwell Automation, Inc.	$ 310.7	$ 132.2	$ 317.8	$ 262.7	$ 1,023.4
Diluted earnings per share	$ 2.66	$ 1.13	$ 2.73	$ 2.25	$ 8.77
Adjusted EPS[(1)]	$ 2.15	$ 2.47	$ 1.32	$ 1.93	$ 7.87
Average diluted shares for EPS calculation	116.6	116.6	116.4	116.9	116.6

[(1)] Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

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	Fiscal Year 2019				
	Qtr 1	**Qtr 2**	**Qtr 3**	**Qtr 4**	**YTD**
Sales	$ 1,642.3	$ 1,657.2	$ 1,665.1	$ 1,730.2	$ 6,694.8
Cost of sales	(903.6)	(949.0)	(934.8)	(1,007.3)	(3,794.7)
Gross profit	738.7	708.2	730.3	722.9	2,900.1
Selling, general and administrative expenses	(386.7)	(385.0)	(361.7)	(405.1)	$ (1,538.5)
Change in fair value of investments	(212.7)	98.2	(25.6)	(228.4)	(368.5)
Other income (expense)	2.2	4.7	5.2	(6.0)	6.1
Interest expense	(20.7)	(23.7)	(26.8)	(27.0)	(98.2)
Income before income taxes	120.8	402.4	321.4	56.4	901.0
Income tax provision	(40.5)	(56.4)	(60.0)	(48.3)	(205.2)
Net income	$ 80.3	$ 346.0	$ 261.4	$ 8.1	$ 695.8
Diluted earnings per share	$ 0.66	$ 2.88	$ 2.20	$ 0.07	$ 5.83
Adjusted EPS[(1)]	$ 2.24	$ 2.07	$ 2.43	$ 2.04	$ 8.78
Average diluted shares for EPS calculation	121.5	120.0	118.6	117.0	119.3

[(1)] Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Condensed Consolidated Statement of Operations

(in millions, except per share amounts)
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	Fiscal Year 2018				
	Qtr 1	**Qtr 2**	**Qtr 3**	**Qtr 4**	**YTD**
Sales	$ 1,586.6	$ 1,651.2	$ 1,698.7	$ 1,729.5	$ 6,666.0
Cost of sales	(886.4)	(947.3)	(954.0)	(993.4)	(3,781.1)
Gross profit	700.2	703.9	744.7	736.1	2,884.9
Selling, general and administrative expenses	(386.6)	(386.6)	(399.6)	(415.1)	(1,587.9)
Change in fair value of investments	-	-	(76.8)	166.8	90.0
Other income (expense)	4.2	(0.4)	(0.1)	13.1	16.8
Interest expense	(20.0)	(17.3)	(16.5)	(19.2)	(73.0)
Income before income taxes	297.8	299.6	251.7	481.7	1,330.8
Income tax provision	(534.2)	(72.2)	(53.1)	(135.8)	(795.3)
Net income	$ (236.4)	$ 227.4	$ 198.6	$ 345.9	$ 535.5
Diluted earnings per share	$ (1.84)	$ 1.77	$ 1.58	$ 2.80	$ 4.21
Adjusted EPS[(1)]	$ 1.99	$ 1.91	$ 2.19	$ 2.13	$ 8.21
Average diluted shares for EPS calculation	128.2	128.5	125.8	123.5	126.9
Average diluted shares for Adjusted EPS[(1)]	130.1	128.5	125.8	123.5	126.9

[(1)] Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Condensed Consolidated Statement of Operations

(in millions, except per share amounts)
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	Fiscal Year 2017				
	Qtr 1	**Qtr 2**	**Qtr 3**	**Qtr 4**	**YTD**
Sales	$ 1,490.3	$ 1,554.3	$ 1,599.2	$ 1,667.5	$ 6,311.3
Cost of sales	(837.5)	(887.4)	(911.0)	(1,007.5)	(3,643.4)
Gross profit	652.8	666.9	688.2	660.0	2,667.9
Selling, general and administrative expenses	(361.9)	(401.1)	(378.6)	(416.0)	(1,557.6)
Other (expense) income	(14.6)	(16.6)	(14.5)	49.0	3.3
Interest expense	(18.7)	(18.9)	(19.1)	(19.5)	(76.2)
Income before income taxes	257.6	230.3	276.0	273.5	1,037.4
Income tax provision	(42.9)	(40.8)	(59.1)	(68.9)	(211.7)
Net income	$ 214.7	$ 189.5	$ 216.9	$ 204.6	$ 825.7
Diluted earnings per share	$ 1.65	$ 1.45	$ 1.67	$ 1.57	$ 6.35
Adjusted EPS[(1)]	$ 1.74	$ 1.54	$ 1.76	$ 1.68	$ 6.73
Average diluted shares for EPS calculation	129.7	130.3	129.9	129.8	129.9

[(1)] Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Historic Sales Growth Rates

(unaudited)

Consolidated:

	Fiscal Year 2026				Fiscal Year 2025				Fiscal Year 2024				Fiscal Year 2023				Fiscal Year 2022				Fiscal Year 2021				Fiscal Year 2020				Fiscal Year 2019				Fiscal Year 2018				Fiscal Year 2017				Fiscal Year 2016				Fiscal Year 2015				Fiscal Year 2014			
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4
Organic sales growth [1]	10.0%	9.0%	10.0%	3.0%	-8.0%	-4.0%	4.0%	13.0%	1.0%	-8.1%	-8.4%	-21.1%	9.9%	27.3%	13.2%	17.7%	16.8%	1.3%	7.1%	20.5%	-9.7%	1.3%	26.4%	12.6%	-1.0%	-0.2%	-17.6%	-12.1%	5.7%	3.6%	0.5%	1.4%	5.3%	3.5%	5.7%	7.3%	3.8%	6.8%	9.2%	5.6%	-3.3%	-3.6%	-4.9%	-4.0%	2.1%	2.7%	2.2%	-2.3%	7.0%	7.0%	2.0%	4.4%
Foreign currency impact	2.0%	3.0%	1.0%	0.0%	0.0%	-2.0%	1.0%	1.0%	1.2%	0.1%	-0.6%	-0.4%	-4.0%	-2.8%	-0.7%	1.4%	-0.7%	-1.8%	-3.1%	-4.9%	0.8%	2.4%	5.1%	1.3%	-0.9%	-1.0%	-1.9%	-0.3%	-2.2%	-3.2%	-2.5%	-1.5%	2.3%	3.9%	1.8%	-2.3%	-1.1%	-0.6%	-0.9%	1.5%	-4.1%	-3.5%	-1.8%	-0.7%	-3.4%	-6.0%	-6.8%	-7.6%	0.0%	-2.0%	0.0%	-0.7%
Divestiture impact	0.0%	0.0%	-3.0%	-2.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	-1.0%	-1.2%	-1.3%	-1.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Acquisition impact	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	1.4%	1.4%	0.8%	0.8%	0.8%	1.3%	1.2%	1.4%	2.8%	2.2%	2.5%	1.9%	1.8%	1.8%	1.1%	1.0%	4.0%	3.2%	3.2%	3.1%	0.0%	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%	1.8%	1.7%	1.2%	1.3%	0.0%	0.0%	0.2%	0.4%	0.2%	0.2%	0.1%	0.1%	0.0%	0.0%	0.0%	0.2%
GAAP sales growth	12.0%	12.0%	8.0%	1.0%	-8.0%	-6.0%	5.0%	14.0%	3.6%	-6.8%	-8.4%	-20.6%	8.7%	25.8%	13.7%	20.3%	18.7%	1.8%	6.5%	17.6%	-7.1%	5.6%	33.6%	15.1%	2.8%	1.0%	-16.3%	-9.3%	3.5%	0.4%	-2.0%	0.0%	6.0%	6.2%	6.2%	3.7%	4.5%	7.9%	8.5%	8.4%	-9.4%	-7.1%	-6.4%	-4.3%	-1.1%	-3.1%	-4.5%	-8.8%	7.0%	5.0%	2.0%	3.9%

	Qtr 2 YTD 2026	Qtr 3 YTD 2026	2026	Qtr 2 YTD 2025	Qtr 3 YTD 2025	2025	Qtr 2 YTD 2024	Qtr 3 YTD 2024	2024	Qtr 2 YTD 2023	Qtr 3 YTD 2023	2023	Qtr 2 YTD 2022	Qtr 3 YTD 2022	2022	Qtr 2 YTD 2021	Qtr 3 YTD 2021	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Organic sales growth [1]	9.5%	9.5%	9.5%	-6.0%	-3.5%	-1.5%	-3.8%	-5.4%	-5.6%	18.5%	18.0%	18.9%	8.6%	8.4%	11.1%	-4.3%	4.7%	8.7%	-7.9%	9.9%	0.1%	4.9%	10.5%	9.5%	-2.0%	3.0%	2.2%	-5.3%																				
Foreign currency impact	3.0%	2.0%	2.0%	-1.0%	-1.0%	0.0%	0.7%	0.2%	0.0%	-3.0%	-2.4%	-1.4%	-1.3%	-1.9%	-2.7%	1.7%	2.7%	2.3%	-1.2%	-2.4%	1.4%	-0.3%	-3.0%	-6.0%	-1.5%	-1.0%	-2.0%	-0.3%																				
Divestiture impact	0.0%	-1.0%	-2.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	-1.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%																				
Acquisition impact	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	1.4%	1.1%	1.1%	1.1%	1.1%	1.2%	2.4%	2.4%	2.2%	1.8%	1.8%	1.8%	3.0%	2.9%	0.0%	1.5%	5.1%	5.1%	3.2%	6.0%	1.0%	1.0%	0.4%	0.4%																
GAAP sales growth	12.5%	10.5%	9.5%	-7.0%	-4.5%	-1.5%	-1.8%	-4.1%	-4.8%	16.1%	15.3%	16.7%	9.7%	8.8%	10.9%	-0.7%	9.0%	10.5%	-5.9%	0.4%	0.6%	7.3%	-6.8%	-6.8%	4.3%	1.0%	4.0%	24.0%	12.1%	-24.0%																

Intelligent Devices Segment:

	Fiscal Year 2026				Fiscal Year 2025				Fiscal Year 2024				Fiscal Year 2023				Fiscal Year 2022				Fiscal Year 2021				Fiscal Year 2020				Fiscal Year 2019			
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4
Organic sales growth [1]	16.0%	9.0%	10.0%	5.0%	-12.0%	-6.0%	1.0%	14.0%	-6.0%	-7.4%	-1.2%	-20.3%	6.6%	26.8%	9.2%	17.8%	25.6%	-3.0%	2.7%	16.3%	-7.9%	0.6%	28.8%	15.2%	-2.7%	-2.3%	-17.3%	-12.3%	6.4%	3.6%	0.4%	0.9%
Foreign currency impact	2.0%	4.0%	2.0%	0.0%	-1.0%	-2.0%	0.0%	1.0%	1.2%	0.2%	-0.6%	-0.4%	-4.1%	-2.7%	-0.4%	1.7%	-0.6%	-1.9%	-3.2%	-4.6%	0.8%	2.0%	5.0%	1.5%	-0.8%	-1.0%	-1.8%	-0.3%	-2.1%	-3.0%	-2.8%	-1.4%
Acquisition impact	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	4.3%	4.3%	4.7%	1.8%	1.5%	2.4%	2.4%	2.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
GAAP sales growth	18.0%	13.0%	12.0%	5.0%	-13.0%	-8.0%	1.0%	15.0%	-1.0%	-4.9%	-1.1%	-19.2%	4.0%	26.5%	10.2%	22.3%	24.7%	-4.9%	-0.5%	11.7%	-7.1%	9.3%	33.8%	16.7%	-3.5%	-3.8%	-19.1%	-12.6%	4.3%	0.5%	-2.3%	-0.5%

	Qtr 2 YTD 2026	Qtr 3 YTD 2026	2026	Qtr 2 YTD 2025	Qtr 3 YTD 2025	2025	Qtr 2 YTD 2024	Qtr 3 YTD 2024	2024	Qtr 2 YTD 2023	Qtr 3 YTD 2023	2023	Qtr 2 YTD 2022	Qtr 3 YTD 2022	2022	Qtr 2 YTD 2021	Qtr 3 YTD 2021	2021	2020	2019
Organic sales growth [1]	13.0%	12.0%	10.0%	-9.0%	-6.5%	-1.5%	-6.5%	-4.4%	-8.9%	16.2%	13.5%	14.6%	10.1%	7.4%	9.7%	-1.5%	7.8%	9.7%	-9.8%	2.8%										
Foreign currency impact	2.0%	2.0%	1.0%	-1.0%	-1.0%	0.0%	0.7%	0.2%	0.0%	-3.4%	-2.4%	-1.3%	-1.4%	-2.0%	-2.7%	1.7%	2.7%	2.3%	-1.1%	-2.3%										
Acquisition impact	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	2.3%	1.8%	1.7%	1.6%	1.1%	1.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.2%	0.9%										
GAAP sales growth	15.0%	14.0%	11.0%	-10.0%	-7.5%	-1.5%	-3.9%	-2.4%	-7.2%	14.7%	13.2%	13.6%	8.7%	5.4%	7.0%	0.7%	10.5%	12.0%	-9.9%	0.5%										

Software & Control Segment:

	Fiscal Year 2026				Fiscal Year 2025				Fiscal Year 2024				Fiscal Year 2023				Fiscal Year 2022				Fiscal Year 2021				Fiscal Year 2020				Fiscal Year 2019			
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4
Organic sales growth [1]	17.0%	17.0%	18.0%	15.0%	-12.0%	2.0%	22.0%	30.0%	4.0%	-23.2%	-31.3%	-39.6%	15.0%	41.6%	24.4%	23.4%	8.4%	0.7%	12.4%	32.2%	-9.2%	3.6%	31.5%	13.6%	1.4%	3.3%	-17.6%	-12.3%	9.0%	1.2%	-0.7%	3.2%
Foreign currency impact	2.0%	3.0%	1.0%	0.0%	0.0%	-2.0%	1.0%	1.0%	1.3%	0.1%	-0.3%	-0.3%	-3.9%	-3.1%	-0.7%	1.5%	-0.7%	-1.8%	-2.8%	-5.3%	1.0%	2.6%	5.0%	1.3%	-1.0%	-1.3%	-1.8%	-0.1%	-2.2%	-3.3%	-2.7%	-1.5%
Acquisition impact	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	8.8%	7.6%	8.3%	8.1%	2.7%	0.9%	2.7%	3.7%	9.2%	0.1%	1.4%	2.1%	0.0%	0.1%	0.2%	0.2%
GAAP sales growth	19.0%	20.0%	19.0%	15.0%	-12.0%	0.0%	23.0%	31.0%	5.3%	-23.1%	-31.6%	-39.9%	11.6%	38.5%	23.7%	24.9%	16.5%	6.5%	18.1%	33.0%	-2.5%	12.1%	39.7%	18.8%	9.4%	1.9%	-18.5%	-10.3%	3.9%	-0.0%	-3.2%	1.9%

	Qtr 2 YTD 2026	Qtr 3 YTD 2026	2026	Qtr 2 YTD 2025	Qtr 3 YTD 2025	2025	Qtr 2 YTD 2024	Qtr 3 YTD 2024	2024	Qtr 2 YTD 2023	Qtr 3 YTD 2023	2023	Qtr 2 YTD 2022	Qtr 3 YTD 2022	2022	Qtr 2 YTD 2021	Qtr 3 YTD 2021	2021	2020	2019
Organic sales growth [1]	17.0%	17.5%	17.0%	-7.0%	1.0%	9.5%	-11.4%	-18.0%	-14.1%	18.6%	17.1%	18.1%	4.1%	7.5%	11.8%	-0.3%	8.5%	10.3%	-7.9%	6.4%										
Foreign currency impact	3.0%	3.0%	1.0%	-1.0%	-1.0%	0.0%	0.7%	0.2%	0.1%	-3.5%	-2.5%	-1.3%	-1.3%	-1.9%	-2.7%	1.7%	2.8%	2.5%	-1.2%	-2.4%										
Acquisition impact	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	9.2%	8.3%	7.7%	3.3%	3.1%	3.3%	1.0%	0.1%										
GAAP sales growth	20.0%	20.5%	18.0%	-8.0%	0.0%	9.5%	-10.7%	-18.4%	-14.2%	25.3%	24.7%	24.8%	11.2%	14.0%	16.8%	4.7%	14.6%	15.8%	-6.1%	0.1%										

Lifecycle Services Segment:

	Fiscal Year 2026				Fiscal Year 2025				Fiscal Year 2024				Fiscal Year 2023				Fiscal Year 2022				Fiscal Year 2021				Fiscal Year 2020				Fiscal Year 2019			
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Qtr 1	Qtr 2	Qtr 3	Qtr 4
Organic sales growth [1]	-6.5%	-1.1%	-1.0%	1.1%	0.4%	-6.0%	-6.5%	-4.4%	6.1%	11.4%	11.1%	3.1%	10.3%	11.7%	8.0%	10.3%	10.3%	8.7%	15.8%	12.1%	-12.1%	-11.0%	-7.1%	1.1%	-5.1%	-1.8%	-10.5%	-10.8%	5.7%	0.4%	1.4%	0.5%
Foreign currency impact	2.0%	3.0%	1.0%	0.0%	0.0%	-2.0%	0.0%	1.0%	1.0%	0.0%	-0.8%	-0.4%	-4.2%	-2.5%	-1.0%	0.9%	-0.6%	-1.7%	-3.2%	-4.6%	0.8%	2.2%	4.6%	1.7%	-1.0%	-1.8%	-2.4%	-0.3%	-2.2%	-3.3%	-2.5%	-1.4%
Divestiture impact	0.0%	0.0%	-11.0%	-11.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Acquisition impact	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	1.4%	1.6%	1.3%	1.1%	0.4%	0.6%	0.3%	0.3%	0.4%	0.6%	0.9%	3.0%	3.3%	1.6%	9.1%	10.8%	11.7%	10.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
GAAP sales growth	-4.5%	2.0%	-12.0%	-9.9%	0.4%	-8.0%	-6.5%	-3.5%	10.5%	14.0%	11.6%	3.8%	10.6%	12.0%	7.6%	11.6%	10.1%	9.7%	8.1%	12.1%	-11.6%	0.8%	23.4%	8.8%	17.8%	8.4%	-8.7%	-11.0%	1.0%	2.7%	-0.1%	-0.9%

	Qtr 2 YTD 2026	Qtr 3 YTD 2026	2026	Qtr 2 YTD 2025	Qtr 3 YTD 2025	2025	Qtr 2 YTD 2024	Qtr 3 YTD 2024	2024	Qtr 2 YTD 2023	Qtr 3 YTD 2023	2023	Qtr 2 YTD 2022	Qtr 3 YTD 2022	2022	Qtr 2 YTD 2021	Qtr 3 YTD 2021	2021	2020	2019
Organic sales growth [1]	-4.9%	-3.5%	-3.5%	-1.5%	-3.1%	-3.3%	10.3%	10.7%	9.1%	11.0%	10.0%	10.0%	10.4%	9.0%	11.4%	13.6%	11.7%	7.9%	-7.9%	1.4%										
Foreign currency impact	3.0%	2.0%	2.0%	-1.0%	0.0%	0.0%	0.0%	0.0%	0.0%	-3.3%	-2.6%	-1.6%	-1.2%	-1.9%	-2.5%	1.4%	2.4%	2.2%	-1.4%	-2.4%										
Divestiture impact	0.0%	-4.0%	-6.0%																	
Acquisition impact	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	1.5%	1.4%	1.3%	0.6%	0.6%	0.6%	0.5%	0.5%	0.6%	3.6%	3.0%	2.3%	13.3%	0.9%										
GAAP sales growth	-1.0%	-5.0%	-9.0%	-2.5%	-3.2%	-3.3%	12.3%	12.1%	9.6%	8.3%	8.0%	9.0%	9.8%	8.5%	9.5%	-6.6%	0.7%	2.7%	4.1%	0.7%										

[1] We believe that organic sales, defined as sales excluding the effects of acquisitions and changes in currency exchange rates, which is a non-GAAP financial measure, provides useful information to investors because it reflects regional and operating segment performance from the activities of our businesses without the effect of changes in currency exchange rates and acquisitions. We use organic sales as one measure to monitor and evaluate our regional and operating segment performance. When we acquire businesses, we exclude sales in the current period for which there are no comparable sales in the prior period. We determine the effect of changes in currency exchange rates by translating the respective period's sales using the same currency exchange rates that were in effect during the prior year. When we divest a business, we exclude sales in the prior period for which there are no comparable sales in the current period. Organic sales growth is calculated by comparing organic sales to reported sales in the prior year, excluding divestitures. We attribute sales to the geographic regions based on the country of destination.

Sales and Earnings Information by Segment

(in millions, except percentages)
(unaudited)

	Year Ended September 30,				
	2026	**2025**	**2024**	**2023**	**2022**
Sales					
Intelligent Devices	$ 4,185	$ 3,756	$ 3,804	$ 4,098	$ 3,544.6
Software & Control	2,818	2,383	2,187	2,886	2,312.9
Lifecycle Services	2,071	2,203	2,273	2,074	1,902.9
Other unallocated items [1]	(85)	-	-	-	-
Total sales	$ 8,989	$ 8,342	$ 8,264	$ 9,058	$ 7,760.4
Segment operating earnings					
Intelligent Devices	$ 839	$ 676	$ 700	$ 828.0	$ 717.6
Software & Control	952	708	530	953	666.7
Lifecycle Services	312	319	365	148	158.3
Corporate and other [2]	(116)	(125)	(114)	(110)	(104.7)
Other unallocated items [1]	10	-	-	-	-
Enterprise operating profit [3]	1,997	1,578	1,481	1,819	1,438
Non-operating pension and postretirement benefit credit (cost)	2	(1)	20	(83)	(4.7)
Amortization of acquisition-related intangible assets [4]	(120)	(141)	(144)	(166)	(103.9)
Impairment of intangible assets	-	(224)	-	(98)	
Net legacy asbestos and environmental charges [2]	2	(154)	(21)	(18)	
Gain or loss on fair value of investments	(7)	(3)	-	279	(136.9)
Restructuring Charges	(25)	5	(97)	-	-
Charitable contributions	(50)	-	-	-	-
Gain on dissolution of Sensia, net of transaction costs	4	-	-	-	-
Interest expense, net	(118)	(143)	(139)	(125)	(118.8)
Income from continuing operations before income taxes	1,685	917	1,100	1,608	1,073.6
Income tax provision	(278)	(168)	(152)	(330)	(154.5)
Net income	1,407	749	948	1,278	919.1
Net loss attributable to noncontrolling interests	(2)	(120)	(5)	(109)	(13.1)
Net income attributable to Rockwell Automation, Inc.	$ 1,409	$ 869	$ 953	$ 1,387	$ 932.2
Pre-Tax margin	18.7%	11.0%	13.3%	17.8%	13.8%
Segment operating margin					
Intelligent Devices	20.0%	18.0%	18.4%	20.2%	20.2%
Software & Control	33.8%	29.7%	24.2%	33.0%	28.8%
Lifecycle Services	15.1%	14.5%	16.1%	7.1%	8.3%
Enterprise operating margin [3]	22.2%	18.9%	17.9%	20.1%	18.5%

[1] Includes an $85 million reduction of sales for the customer tariff refund program, a $103 million reduction of cost of sales for IEEPA tariff refunds received, and $8 million of related non-recurring cha

[2] Legacy asbestos and environmental charges were previously included in Corporate and other. 2024 has been recast to conform to the current presentation.

[3] Enterprise operating profit and Enterprise operating margin are non-GAAP financial measures. We exclude from income before income taxes and pre-tax margin, non-operating pension and postreti amortization of acquisition-related intangible assets, impairment of intangible assets, net legacy asbestos and environmental charges, gain or loss on fair value of investments, restructuring charges ali strategic initiatives, charitable contributions, gain on dissolution of Sensia, net of transaction costs, and interest expense, net because we do not consider these items to be directly related to the operat enterprise. We believe Enterprise operating profit and Enterprise operating margin are useful to investors as measures of operating performance. We use these measures to monitor and evaluate the p enterprise. Our measures of Enterprise operating profit and Enterprise operating margin may be different from measures used by other companies.

[4] Amortization of acquisition-related intangibles excludes amortization of internally developed and capitalized intangible software products. See Other Supplemental Information for our presentation ar segment.

Quarterly Sales and Earnings Information by Segment

(in millions, except per share amounts and percentages)
(unaudited)

	Fiscal Year 2026				
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	YTD
Sales					
Intelligent Devices	$ 953	$ 1,008	$ 1,080	$ 1,144	$ 4,185
Software & Control	629	684	751	754	2,818
Lifecycle Services	523	547	482	519	2,071
Other unallocated items [1]	-	-	-	(85)	(85)
Total sales	$ 2,105	$ 2,239	$ 2,313	$ 2,332	$ 8,989
Segment operating earnings					
Intelligent Devices	$ 165	$ 211	$ 216	$ 247	$ 839
Software & Control	196	239	261	256	952
Lifecycle Services	74	80	73	85	312
Corporate and other	(30)	(26)	(34)	(26)	(116)
Other unallocated items [1]	-	-	-	10	10
Enterprise operating profit [2]	405	504	516	572	1,997
Non-operating pension and postretirement benefit credit (cost)	3	3	4	(8)	2
Amortization of acquisition-related intangible assets [3]	(32)	(29)	(30)	(29)	(120)
Net leacy asbestos and environmental charges	(1)	(1)	(1)	5	2
Gain or loss on fair value of investments	-	-	(7)	-	(7)
Restructuring charges	-	-	-	(25)	(25)
Charitable contributions				(50)	(50)
Gain on dissolution of Sensia, net of transaction costs	(4)	(4)	18	(6)	4
Interest expense, net	(29)	(33)	(30)	(26)	(118)
Income before income taxes	342	440	470	433	1,685
Income tax provision	(40)	(89)	(62)	(87)	(278)
Net income	302	351	408	346	1,407
Net (loss) income attributable to noncontrolling interest	(3)	1	-	-	(2)
Net income attributable to Rockwell Automation, Inc.	$ 305	$ 350	$ 408	$ 346	$ 1,409
Diluted EPS	$ 2.69	$ 3.10	$ 3.65	$ 3.11	$ 12.54
Adjusted EPS [4]	$ 2.75	$ 3.31	$ 3.49	$ 3.88	$ 13.42
Pre-tax Margin	16.2%	19.7%	20.3%	18.6%	18.7%
Segment operating margin					
Intelligent Devices	17.3%	20.9%	20.0%	21.6%	20.0%
Software & Control	31.2%	34.9%	34.8%	34.0%	33.8%
Lifecycle Services	14.1%	14.6%	15.1%	16.4%	15.1%
Enterprise operating margin [2]	19.2%	22.5%	22.3%	24.5%	22.2%

[1] Includes an $85 million reduction of sales for the customer tariff refund program, a $103 million reduction of cost of sales for IEEPA tariff refunds received, and $8 million of related non-recurring charges.

[2] Enterprise operating profit and Enterprise operating margin are non-GAAP financial measures. We exclude from income before income taxes and pre-tax margin, non-operating pension and postretirement benefit credit (cost), amortization of acquisition-related intangible assets, impairment of intangible assets, net legacy asbestos and environmental charges, gain or loss on fair value of investments, restructuring charges aligned with enterprise-wide strategic initiatives, charitable contributions, gain on dissolution of Sensia, net of transaction costs, and interest expense, net because we do not consider these items to be directly related to the operating performance of our enterprise. We believe Enterprise operating profit and Enterprise operating margin are useful to investors as measures of operating performance. We use these measures to monitor and evaluate the profitability of our operating enterprise. Our measures of Enterprise operating profit and Enterprise operating margin may be different from measures used by other companies.

[3] Amortization of acquisition-related intangibles excludes amortization of internally developed and capitalized intangible software products. See Other Supplemental Information for our presentation and reconciliation by segment.

[4] Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS, and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Sales and Earnings Information by Segment

(in millions, except per share amounts and percentages)
(unaudited)

	Fiscal Year 2025				
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	YTD
Sales					
Intelligent Devices	$ 806	$ 896	$ 968	$ 1,086	$ 3,756
Software & Control	529	568	629	657	2,383
Lifecycle Services	546	537	547	573	2,203
Total sales	$ 1,881	$ 2,001	$ 2,144	$ 2,316	$ 8,342
Segment operating earnings					
Intelligent Devices	$ 120	$ 159	$ 182	$ 215	$ 676
Software & Control	133	171	199	205	708
Lifecycle Services	68	78	73	100	319
Corporate and other [1]	(35)	(27)	(36)	(27)	(125)
Enterprise operating profit [2]	286	381	418	493	1,578
Non-operating pension and postretirement benefit credit (cost)	-	-	-	(1)	(1)
Amortization of acquisition-related intangible assets [3]	(35)	(36)	(35)	(35)	(141)
Impairment of intangible assets	-	-	-	(224)	(224)
Net legacy asbestos and environmental charges [1]	(3)	(6)	(4)	(141)	(154)
Change in fair value of investments	-	(3)	-	-	(3)
Restructuring charges	-	-	-	5	5
Interest expense, net	(35)	(37)	(37)	(34)	(143)
Income before income taxes	213	299	342	63	917
Income tax provision	(35)	(51)	(49)	(33)	(168)
Net income	178	248	293	30	749
Net loss attributable to noncontrolling interest	(6)	(4)	(2)	(108)	(120)
Net income attributable to Rockwell Automation, Inc.	$ 184	$ 252	$ 295	$ 138	$ 869
Diluted EPS	$ 1.61	$ 2.22	$ 2.60	$ 1.23	$ 7.67
Adjusted EPS [4]	$ 1.85	$ 2.50	$ 2.85	$ 3.34	$ 10.53
Pre-tax Margin	11.3%	14.9%	16.0%	2.7%	11.0%
Segment operating margin					
Intelligent Devices	14.9%	17.7%	18.8%	19.8%	18.0%
Software & Control	25.1%	30.1%	31.6%	31.2%	29.7%
Lifecycle Services	12.5%	14.5%	13.3%	17.5%	14.5%
Enterprise operating margin [2]	15.2%	19.0%	19.5%	21.3%	18.9%

[1] Legacy asbestos and environmental charges were previously included in Corporate and other. All periods have been recast to conform to the current presentation.

[2] Enterprise operating profit and Enterprise operating margin are non-GAAP financial measures. We exclude from income before income taxes and pre-tax margin, amortization of acquistion-related intangible assets, impairment, non-operating pension and postretirement benefit credit, net legacy asbestos and environmental charges, change in fair value of investments, restructuring charges aligned with enterprise-wide strategic initiatives, cost associated with dissolution of Sensia, and interest expense, net because we do not consider these items to be directly related to the operating performances of our enterprise. We believe Enterprise operating profit and Enterprise operating margin are useful to investors as measures of operating performance. We use these measures to monitor and evaluate the profitability of our operating enterprise. Our measures of enterprise profit and enterprise operating margin may be different from measures used by other companies.

[3] Amortization of acquisition-related intangibles excludes amortization of internally developed and capitalized intangible assets. See the Supplemental Segment information section for our presentation and reconciliation by segment.

[4] Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS, and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Sales and Earnings Information by Segment

(in millions, except per share amounts and percentages)
(unaudited)

	Fiscal Year 2024				
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	YTD
Sales					
Intelligent Devices	$ 927	$ 974	$ 957	$ 946	$ 3,804
Software & Control	604	569	513	501	2,187
Lifecycle Services	521	583	581	588	2,273
Total sales	$ 2,052	$ 2,126	$ 2,051	$ 2,035	$ 8,264
Segment operating earnings					
Intelligent Devices	$ 150	$ 161	$ 193	$ 196	$ 700
Software & Control	151	146	121	112	530
Lifecycle Services	55	97	112	101	365
Corporate and other [1]	(35)	(25)	(25)	(29)	(114)
Enterprise operating profit [2]	321	379	401	380	1,481
Amortization of acquisition-related intangible assets [3]	(36)	(37)	(35)	(36)	(144)
Non-operating pension and postretirement benefit credit (cost)	5	5	4	5	20
Net legacy asbestos and environmental charges [1]	(5)	(3)	(4)	(9)	(21)
Change in fair value of investments	3	3	(5)	(1)	-
Restructuring charges	-	-	(70)	(27)	(97)
Interest expense, net	(28)	(37)	(36)	(37)	(139)
Income before income taxes	260	310	255	275	1,100
Income tax provision	(47)	(45)	(24)	(36)	(152)
Net income	213	265	231	239	948
Net loss attributable to noncontrolling interest	(2)	(1)	(1)	(1)	(5)
Net income attributable to Rockwell Automation, Inc.	$ 215	$ 266	$ 232	$ 240	$ 953
Diluted EPS	$ 1.86	$ 2.31	$ 2.02	$ 2.09	$ 8.28
Adjusted EPS [4]	$ 2.07	$ 2.52	$ 2.74	$ 2.53	$ 9.85
Pre-tax Margin	12.7%	14.6%	12.4%	13.5%	13.3%
Segment operating margin					
Intelligent Devices	16.2%	16.5%	20.2%	20.7%	18.4%
Software & Control	25.0%	25.7%	23.6%	22.4%	24.2%
Lifecycle Services	10.6%	16.6%	19.3%	17.2%	16.1%
Enterprise operating margin [2]	15.6%	17.8%	19.6%	18.7%	17.9%

[1] Legacy asbestos and environmental charges were previously included in Corporate and other. All periods have been recast to conform to the current presentation.

[2] Enterprise operating profit and Enterprise operating margin are non-GAAP financial measures. We exclude from income before income taxes and pre-tax margin, amortization of acquistion-related intangible assets, impairment, non-operating pension and postretirement benefit credit, net legacy asbestos and environmental charges, change in fair value of investments, restructuring charges aligned with enterprise-wide strategic initiatives, cost associated with dissolution of Sensia, and interest expense, net because we do not consider these items to be directly related to the operating performances of our enterprise. We believe Enterprise operating profit and Enterprise operating margin are useful to investors as measures of operating performance. We use these measures to monitor and evaluate the profitability of our operating enterprise. Our measures of enterprise profit and enterprise operating margin may be different from measures used by other companies.

[3] Amortization of acquisition-related intangibles excludes amortization of internally developed and capitalized intangible assets.

[4] Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS, and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Sales and Earnings Information by Segment

(in millions, except per share amounts and percentages)
(unaudited)

	Fiscal Year 2023				
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	YTD
Sales					
Intelligent Devices	$ 936.2	$ 1,023.2	$ 968.1	$ 1,170.7	$ 4,098.2
Software & Control	573.3	741.1	750.6	821.0	2,886.0
Lifecycle Services	471.5	511.1	520.0	571.2	2,073.8
Total sales	$ 1,981.0	$ 2,275.4	$ 2,238.7	$ 2,562.9	$ 9,058.0
Segment operating earnings					
Intelligent Devices	$ 209.4	$ 206.9	$ 163.1	$ 248.8	$ 828.2
Software & Control	167.3	249.3	261.5	275.1	953.2
Lifecycle Services	24.3	27.9	48.4	47.8	148.4
Total segment operating earnings [1]	401.0	484.1	473.0	571.7	1,929.8
Purchase accounting depreciation and amortization, and impairment	(26.0)	(26.6)	(27.2)	(184.6)	(264.4)
Corporate and other [2]	(27.3)	(29.2)	(32.3)	(39.1)	(109.9)
Non-operating pension and postretirement benefit credit (cost)	12.4	(105.4)	5.5	4.8	(82.7)
Net legacy asbestos and environmental charges [2]					(18.0)
Change in fair value of investments	140.6	63.0	85.7	(10.0)	279.3
Interest expense, net	(32.8)	(34.5)	(32.9)	(25.4)	(125.6)
Income before income taxes	467.9	351.4	471.8	317.4	1,608.5
Income tax provision	(89.2)	(56.5)	(73.1)	(111.7)	(330.5)
Net income	378.7	294.9	398.7	205.7	1,278.0
Net loss attributable to noncontrolling interest	(5.3)	(5.4)	(1.5)	(97.2)	(109.4)
Net income attributable to Rockwell Automation, Inc.	$ 384.0	$ 300.3	$ 400.2	$ 302.9	$ 1,387.4
Diluted EPS	$ 3.31	$ 2.59	$ 3.45	$ 2.61	$ 11.95
Adjusted EPS [3]	$ 2.46	$ 3.01	$ 3.01	$ 3.64	$ 12.12
Pre-tax Margin	23.6%	15.4%	21.1%	12.4%	17.8%
Segment operating margin					
Intelligent Devices	22.4%	20.2%	16.8%	21.3%	20.2%
Software & Control	29.2%	33.6%	34.8%	33.5%	33.0%
Lifecycle Services	5.2%	5.5%	9.3%	8.4%	7.2%
Total segment operating margin [1]	20.2%	21.3%	21.1%	22.3%	21.3%

[1] Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

[2] Legacy asbestos and environmental charges were previously included in Corporate and other. FY23 has been recast to conform to the current presentation.

[3] Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS, and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Sales and Earnings Information by Segment

(in millions, except per share amounts and percentages)
(unaudited)

	Fiscal Year 2022				
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	YTD
Sales					
Intelligent Devices	$ 900.3	$ 808.6	$ 878.3	$ 957.4	$ 3,544.6
Software & Control	513.9	534.9	606.9	657.2	2,312.9
Lifecycle Services	443.1	464.6	483.5	511.7	1,902.9
Total sales	$ 1,857.3	$ 1,808.1	$ 1,968.7	$ 2,126.3	$ 7,760.4
Segment operating earnings					
Intelligent Devices	$ 213.0	$ 118.2	$ 173.2	$ 213.2	$ 717.6
Software & Control	117.6	131.5	190.6	227.0	666.7
Lifecycle Services	24.5	33.7	45.4	54.7	158.3
Total segment operating earnings[(1)]	355.1	283.4	409.2	494.9	1,542.6
Purchase accounting depreciation and amortization	(26.1)	(26.1)	(25.9)	(25.8)	(103.9)
Corporate and other	(29.4)	(24.6)	(15.6)	(35.1)	(104.7)
Non-operating pension and postretirement benefit credit (cost)	4.4	(21.3)	11.9	0.3	(4.7)
Change in fair value of investments	7.6	(140.7)	(5.2)	1.4	(136.9)
Interest expense, net	(29.1)	(29.6)	(30.2)	(29.9)	(118.8)
Income before income taxes	282.5	41.1	344.2	405.8	1,073.6
Income tax (provision) benefit	(43.6)	8.3	(49.4)	(69.8)	(154.5)
Net income	238.9	49.4	294.8	336.0	919.1
Net loss attributable to noncontrolling interest	(2.6)	(4.5)	(3.1)	(2.9)	(13.1)
Net income attributable to Rockwell Automation, Inc.	$ 241.5	$ 53.9	$ 297.9	$ 338.9	$ 932.2
Diluted EPS	$ 2.05	$ 0.46	$ 2.55	$ 2.91	$ 7.97
Adjusted EPS[(2)]	$ 2.14	$ 1.66	$ 2.66	$ 3.04	$ 9.49
Pre-tax Margin	15.2%	2.3%	17.5%	19.1%	13.8%
Segment operating margin					
Intelligent Devices	23.7%	14.6%	19.7%	22.3%	20.2%
Software & Control	22.9%	24.6%	31.4%	34.5%	28.8%
Lifecycle Services	5.5%	7.3%	9.4%	10.7%	8.3%
Total segment operating margin[(1)]	19.1%	15.7%	20.8%	23.3%	19.9%

[(1)] Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful

[(2)] Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to

Quarterly Sales and Earnings Information by Segment

(in millions, except per share amounts and percentages)
(unaudited)

	Fiscal Year 2021				
	Qtr 1	**Qtr 2**	**Qtr 3**	**Qtr 4**	**YTD**
Sales					
Intelligent Devices	$ 721.7	$ 850.2	$ 882.9	$ 857.1	$ 3,311.9
Software & Control	441.0	502.3	509.6	494.1	1,947.0
Lifecycle Services	402.6	423.6	455.7	456.6	1,738.5
Total sales	$ 1,565.3	$ 1,776.1	$ 1,848.2	$ 1,807.8	$ 6,997.4
Segment operating earnings					
Intelligent Devices	$ 140.2	$ 202.0	$ 193.6	$ 166.3	$ 702.1
Software & Control	133.1	149.8	128.3	119.8	531.0
Lifecycle Services	36.0	38.3	46.8	37.1	158.2
Total segment operating earnings [1]	309.3	390.1	368.7	323.2	1,391.3
Purchase accounting depreciation and amortization	(11.7)	(13.1)	(12.9)	(17.4)	(55.1)
Corporate and other	(28.0)	(30.4)	(29.2)	(33.0)	(120.6)
Non-operating pension and postretirement benefit cost	(7.0)	(7.0)	(34.3)	(15.5)	(63.8)
Change in fair value of investments	390.4	190.9	43.3	(227.2)	397.4
Legal Settlement	70.0	-	-	-	70.0
Interest (expense) income, net	(22.3)	(22.8)	(22.1)	(25.8)	(93.0)
Income before income taxes	700.7	507.7	313.5	4.3	1,526.2
Income tax provision	(110.3)	(97.4)	(44.5)	70.3	(181.9)
Net income	590.4	410.3	269.0	74.6	1,344.3
Income (loss) attributable to noncontrolling interest	(2.9)	(4.7)	(2.3)	(3.9)	(13.8)
Net income attributable to Rockwell	$ 593.3	$ 415.0	$ 271.3	$ 78.5	$ 1,358.1
Diluted EPS	$ 5.06	$ 3.54	$ 2.32	$ 0.67	$ 11.58
Adjusted EPS [2]	$ 2.38	$ 2.41	$ 2.31	$ 2.33	$ 9.43

Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.

Segment operating margin					
Intelligent Devices	19.4%	23.8%	21.9%	19.4%	21.2%
Software & Control	30.2%	29.8%	25.2%	24.2%	27.3%
Lifecycle Services	8.9%	9.0%	10.3%	8.1%	9.1%
Total segment operating margin [1]	19.8%	22.0%	19.9%	17.9%	19.9%
Pre-tax Margin	44.8%	28.6%	17.0%	0.2%	21.8%

[1] Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

[2] Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Sales and Earnings Information by Segment

(in millions, except per share amounts and percentages)
(unaudited)

	Fiscal Year 2020				
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	YTD
Sales					
Intelligent Devices	$ 776.6	$ 785.0	$ 659.9	$ 734.5	$ 2,956.0
Software & Control	452.5	448.2	364.7	415.9	1,681.3
Lifecycle Services	455.4	448.1	369.4	419.6	1,692.5
Total sales	$ 1,684.5	$ 1,681.3	$ 1,394.0	$ 1,570.0	$ 6,329.8
Segment operating earnings					
Intelligent Devices	$ 160.6	$ 180.7	$ 111.6	$ 134.9	$ 587.8
Software & Control	140.4	136.8	82.1	114.5	473.8
Lifecycle Services	38.1	54.0	35.7	68.5	196.3
Total segment operating earnings [1]	339.1	371.5	229.4	317.9	1,257.9
Purchase accounting depreciation and amortization	(10.0)	(9.5)	(10.6)	(11.3)	(41.4)
Corporate and other	(32.8)	(17.7)	(26.4)	(22.0)	(98.9)
Non-operating pension and postretirement benefit (cost) credit	(8.7)	(8.6)	(8.6)	(11.5)	(37.4)
Change in fair value of investments	71.0	(144.8)	175.5	52.2	153.9
Interest (expense) income, net	(24.0)	(23.5)	(24.8)	(25.7)	(98.0)
Income before income taxes	334.6	167.4	334.5	299.6	1,136.1
Income tax provision	(19.2)	(37.5)	(20.3)	(35.9)	(112.9)
Net income	315.4	129.9	314.2	263.7	1,023.2
Income (loss) attributable to noncontrolling interest	4.7	(2.3)	(3.6)	1.0	(0.2)
Net income attributable to Rockwell	$ 310.7	$ 132.2	$ 317.8	$ 262.7	$ 1,023.4
Diluted EPS	$ 2.66	$ 1.13	$ 2.73	$ 2.25	$ 8.77
Adjusted EPS [2]	$ 2.15	$ 2.47	$ 1.32	$ 1.93	$ 7.87

Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.

Segment operating margin					
Intelligent Devices	20.7%	23.0%	16.9%	18.4%	19.9%
Software & Control	31.0%	30.5%	22.5%	27.5%	28.2%
Lifecycle Services	8.4%	12.1%	9.7%	16.3%	11.6%
Total segment operating margin[1]	20.1%	22.1%	16.5%	20.2%	19.9%
Pre-tax Margin	19.9%	10.0%	24.0%	19.1%	17.9%

[1] Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

[2] Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Sales and Earnings Information by Segment

(in millions, except per share amounts and percentages)
(unaudited)

	Fiscal Year 2019				
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	YTD
Sales					
Intelligent Devices	$ 805.1	$ 816.3	$ 815.8	$ 842.5	$ 3,279.7
Software & Control	449.9	431.5	444.8	463.8	1,790.0
Lifecycle Services	387.3	409.4	404.5	423.9	1,625.1
Total sales	$ 1,642.3	$ 1,657.2	$ 1,665.1	$ 1,730.2	$ 6,694.8
Segment operating earnings					
Intelligent Devices	$ 180.8	$ 170.0	$ 189.3	$ 156.9	$ 697.0
Software & Control	146.1	127.7	132.7	124.7	531.2
Lifecycle Services	48.0	56.1	73.9	67.4	245.4
Total segment operating earnings[(1)]	374.9	353.8	395.9	349.0	1,473.6
Purchase accounting depreciation and amortization	(4.1)	(4.3)	(4.1)	(4.1)	(16.6)
Corporate and other	(21.9)	(26.7)	(23.8)	(36.4)	(108.8)
Non-operating pension and postretirement benefit credit	2.6	2.6	2.6	0.6	8.4
Change in fair value of investments	(246.4)	98.2	(25.6)	(228.4)	(402.2)
Valuation adjustments related to the registration of PTC Shares	33.7	-	-	-	33.7
Interest (expense) income, net	(18.0)	(21.2)	(23.6)	(24.3)	(87.1)
Income before income taxes	120.8	402.4	321.4	56.4	901.0
Income tax provision	(40.5)	(56.4)	(60.0)	(48.3)	(205.2)
Net income	$ 80.3	$ 346.0	$ 261.4	$ 8.1	$ 695.8
Diluted EPS	$ 0.66	$ 2.88	$ 2.20	$ 0.07	$ 5.83
Adjusted EPS [(2)]	$ 2.24	$ 2.07	$ 2.43	$ 2.04	$ 8.78

Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.

Segment operating margin					
Intelligent Devices	22.5%	20.8%	23.2%	18.6%	21.3%
Software & Control	32.5%	29.6%	29.8%	26.9%	29.7%
Lifecycle Services	12.4%	13.7%	18.3%	15.9%	15.1%
Total segment operating margin[(1)]	22.8%	21.3%	23.8%	20.2%	22.0%
Pre-tax Margin	7.4%	24.3%	19.3%	3.3%	13.5%

[(1)] Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

[(2)] Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Sales and Earnings Information by Segment

(in millions, except per share amounts and percentages)
(unaudited)

	Fiscal Year 2018				
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	YTD
Sales					
Intelligent Devices	$ 771.6	$ 812.1	$ 834.1	$ 846.6	$ 3,264.4
Software & Control	433.3	440.5	459.5	454.9	1,788.2
Lifecycle Services	381.7	398.6	405.1	428.0	1,613.4
Total sales	$ 1,586.6	$ 1,651.2	$ 1,698.7	$ 1,729.5	$ 6,666.0
Segment operating earnings					
Intelligent Devices	$ 168.5	$ 166.3	$ 188.7	$ 168.3	$ 691.8
Software & Control	133.4	128.6	140.3	129.6	531.9
Lifecycle Services	53.5	50.0	53.6	61.0	218.1
Total segment operating earnings [1]	355.4	344.9	382.6	358.9	1,441.8
Purchase accounting depreciation and amortization	(4.4)	(4.5)	(4.3)	(4.2)	(17.4)
Corporate and other	(24.0)	(24.8)	(33.0)	(18.2)	(100.0)
Non-operating pension and postretirement benefit costs	(5.8)	(5.7)	(5.6)	(6.7)	(23.8)
Costs related to unsolicited Emerson proposals	(11.2)	-	-	-	(11.2)
Change in fair value of investments	-	-	(7.3)	131.0	123.7
Valuation adjustments related to the registration of PTC securities	-	-	(69.5)	35.8	(33.7)
Interest (expense) income, net	(12.2)	(10.3)	(11.2)	(14.9)	(48.6)
Income before income taxes	297.8	299.6	251.7	481.7	1,330.8
Income tax provision	(534.2)	(72.2)	(53.1)	(135.8)	(795.3)
Net income	$ (236.4)	$ 227.4	$ 198.6	$ 345.9	$ 535.5
Diluted EPS	$ (1.84)	$ 1.77	$ 1.58	$ 2.80	$ 4.21
Adjusted EPS [2]	$ 1.99	$ 1.91	$ 2.19	$ 2.13	$ 8.21

Note: The sum of the quarterly per share amounts will not necessarily equal the annual per share amounts presented.

Segment operating margin					
Intelligent Devices	21.8%	20.5%	22.6%	19.9%	21.2%
Software & Control	30.8%	29.2%	30.5%	28.5%	29.7%
Lifecycle Services	14.0%	12.5%	13.2%	14.3%	13.5%
Total segment operating margin[1]	22.4%	20.9%	22.5%	20.8%	21.6%
Pre-tax Margin	18.8%	18.1%	14.8%	27.9%	20.0%

[1] Total segment operating earnings and total segment operating margin are non-GAAP measures. See Sales and Earnings Information by Segment for the definition and reasons why management believes this information is useful to investors.

[2] Adjusted EPS is a non-GAAP measure. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Reconciliation of Adjusted Income, Adjusted EPS, and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages)
(unaudited)

	Fiscal Year 2026				
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	YTD
Net income attributable to Rockwell Automation	$ 305	$ 350	$ 408	$ 346	$ 1,409
Non-operating pension and postretirement benefit (credit) cost, net of tax	(2)	(3)	(3)	6	(2)
Amortization of acquisition-related intangible assets attributable to Rockwell Automation, net of tax	24	22	22	22	90
Net legacy asbestos and environmental charges, net of tax	1	1	-	(4)	(2)
Gain or loss on fair value of investments, net of tax	-	-	5	-	5
Restructuring charges, net of tax	-	-	-	18	18
Charitable contributions, net of tax	-	-	-	38	38
Gain on dissolution of Sensia, net of transaction costs attributable to Rockwell Automation, net of tax	(17)	3	(41)	6	(49)
Adjusted income	$ 311	$ 373	$ 391	$ 432	$ 1,507
Diluted EPS	$ 2.69	$ 3.10	$ 3.65	$ 3.11	$ 12.54
Non-operating pension and postretirement benefit (credit) cost, net of tax	(0.02)	(0.03)	(0.03)	0.05	(0.02)
Amortization of acquisition-related intangible assets attributable to Rockwell Automation, net of tax	0.22	0.20	0.20	0.20	0.80
Net legacy asbestos and environmental charges, net of tax	0.01	0.01	-	(0.04)	(0.02)
Gain or loss on fair value of investments, net of tax	-	-	0.04	-	0.04
Restructuring charges, net of tax	-	-	-	0.17	0.17
Charitable contributiuon, net of tax	-	-	-	0.34	0.34
Gain on dissolution of Sensia, net of transaction costs attributable to Rockwell Automation, net of tax and tax items	(0.15)	0.02	(0.37)	0.05	(0.43)
Adjusted EPS	$ 2.75	$ 3.30	$ 3.49	$ 3.88	$ 13.42
Effective tax rate	11.7%	20.2%	13.2%	20.1%	16.5%
Tax effect of non-operating pension and postretirement benefit (credit) cost	-0.2%	0.2%	-0.1%	0.1%	0.0%
Tax effect of amortization of acquistion-related intangible assets attributable to Rockwell Automation	0.9%	0.3%	0.9%	0.2%	0.5%
Tax effect of net legacy asbestos and environmental charges	-0.1%	-0.1%	0.2%	0.0%	0.0%
Tax effect of gain or loss on fair value of investments	0.0%	0.0%	0.2%	0.0%	0.1%
Tax effect of restructuring charges	0.0%	0.0%	0.0%	0.4%	0.2%
Tax effect of charitable items	0.0%	0.0%	0.0%	0.4%	0.2%
Tax and tax items associated with gain on dissolution of Sensia, net of transaction costs attributable to Rockwell Automation	5.0%	0.0%	4.8%	-0.3%	2.1%
Adjusted effective tax rate	17.3%	20.6%	19.2%	20.9%	19.6%

Note: Adjusted income, Adjusted EPS, and Adjusted effective tax rate are non-GAAP measures. See Other Supplemental Information: Adjusted Income, Adjusted EPS, and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Reconciliation of Adjusted Income, Adjusted EPS, and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages)
(unaudited)

	Fiscal Year 2025				
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	YTD
Net income attributable to Rockwell Automation	$ 184	$ 252	$ 295	$ 138	$ 869
Non-operating pension and postretirement benefit (credit) cost, net of tax	-	-	(1)	1	-
Amortization of acquisition-related intangible assets attributable to Rockwell Automation, net of tax	25	25	26	25	101
Impairment of intangible assets, net of tax	-	-	-	110	110
Net legacy asbestos and environmental charges, net of tax	2	5	3	107	117
Change in fair value of investments, net of tax	-	2	-	-	2
Restructuring charges, net of tax	-	-	-	(4)	(4)
Adjusted income	$ 211	$ 284	$ 323	$ 377	$ 1,195
Diluted EPS	$ 1.61	$ 2.22	$ 2.60	$ 1.23	$ 7.67
Non-operating pension and postretirement benefit (credit) cost, net of tax	-	-	(0.01)	0.01	-
Amortization of acquisition-related intangible assets attributable to Rockwell Automation, net of tax	0.22	0.21	0.23	0.23	0.89
Impairment of intangible assets, net of tax	-	-	-	0.97	0.97
Net legacy asbestos and environmental charges, net of tax	0.02	0.05	0.03	0.94	1.03
Change in fair value of investments, net of tax	-	0.02	-	-	0.01
Restructuring charges, net of tax	-	-	-	(0.04)	(0.04)
Adjusted EPS	$ 1.85	$ 2.50	$ 2.85	$ 3.34	$ 10.53
Effective tax rate	16.4%	17.1%	14.3%	52.4%	18.3%
Tax effect of non-operating pension and postretirement benefit cost (credit)	0.0%	0.0%	0.3%	-0.8%	0.1%
Tax effect of amortization of acquisition-related intangible assets attributable to Rockwell Automation, net of tax	1.1%	0.5%	0.6%	0.5%	0.6%
Tax effect of impairement	0.0%	0.0%	0.0%	-40.3%	-3.1%
Tax effect of net legacy asbestos and environmental charges	0.2%	0.0%	0.1%	3.4%	1.1%
Tax effect of change in fair value of investments	0.0%	0.1%	0.0%	0.0%	0.1%
Restructuring charges, net of tax	0.0%	0.0%	0.0%	2.6%	0.0%
Adjusted effective tax rate	17.7%	17.7%	15.3%	17.8%	17.1%

Note: Adjusted income, Adjusted EPS, and Adjusted effective tax rate are non-GAAP measures. See Other Supplemental Information: Adjusted Income, Adjusted EPS, and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Reconciliation of Adjusted Income, Adjusted EPS, and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages)
(unaudited)

	Fiscal Year 2024				
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	YTD
Net income attributable to Rockwell Automation	$ 215	$ 266	$ 232	$ 240	$ 953
Non-operating pension and postretirement benefit (credit) cost, net of tax	(4)	(4)	(3)	(4)	(16)
Amortization of acquisition-related intangible assets attributable to Rockwell Automation, net of tax	27	29	27	25	108
Net legacy asbestos and environmental changes, net of tax	4	2	3	7	16
Change in fair value of investments, net of tax	(2)	(3)	3	1	-
Restructuring charges, net of tax	-	-	52	20	72
Adjusted income	$ 240	$ 290	$ 314	$ 289	$ 1,133
Diluted EPS	$ 1.86	$ 2.31	$ 2.02	$ 2.09	$ 8.28
Non-operating pension and postretirement benefit (credit) cost, net of tax	(0.03)	(0.03)	(0.03)	(0.03)	(0.14)
Amortization of acquisition-related intangible assets attributable to Rockwell Automation, net of tax	0.23	0.24	0.23	0.22	0.94
Net legacy asbestos and environmental charges, net of tax	0.03	0.02	0.03	0.06	0.14
Change in fair value of investments, net of tax	(0.02)	(0.02)	0.03	0.01	(0.01)
Restructuring charges, net of tax	-	-	0.46	0.18	0.64
Adjusted EPS	$ 2.07	$ 2.52	$ 2.74	$ 2.53	$ 9.85
Effective tax rate	18.1%	14.5%	9.4%	13.1%	13.8%
Tax effect of non-operating pension and postretirement benefit (credit) cost	-0.1%	-0.1%	-0.2%	-0.2%	-0.1%
Tax effect of amortization of acquisition-related intangible assets attributable to Rockwell Automation, net of tax	-0.1%	0.3%	0.4%	0.9%	0.4%
Tax effect of net legacy asbestos and environmental charges	0.0%	0.0%	0.2%	0.4%	0.2%
Tax effect of change in fair value of investments	0.0%	0.1%	0.3%	0.1%	0.1%
Restructuring charges, net of tax	0.0%	0.0%	3.4%	1.0%	0.9%
Adjusted effective tax rate	17.9%	14.8%	13.5%	15.3%	15.3%

Note: Adjusted income, Adjusted EPS, and Adjusted effective tax rate are non-GAAP measures. See Other Supplemental Information: Adjusted Income, Adjusted EPS, and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Reconciliation of Adjusted Income, Adjusted EPS, and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages)
(unaudited)

	Fiscal Year 2023				
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	YTD[1]
Net income attributable to Rockwell Automation	$ 384.0	$ 300.3	$ 400.2	$ 302.9	$ 1,387
Non-operating pension and postretirement benefit (credit) cost, net of tax	(9.6)	79.8	(4.3)	(3.8)	62
Purchase accounting depreciation and amortization and impairment attributable to Rockwell Automation, net of tax	17.4	17.8	18.2	115.5	169
Net legacy asbestos and environmental changes, net of tax					14
Change in fair value of investments, net of tax	(106.5)	(47.8)	(65.0)	7.6	(211)
Adjusted income	$ 285.3	$ 350.1	$ 349.1	$ 422.2	$ 1,421
Diluted EPS	$ 3.31	$ 2.59	$ 3.45	$ 2.61	$ 11.95
Non-operating pension and postretirement benefit (credit) cost, net of tax	(0.08)	0.68	(0.04)	(0.03)	0.54
Purchase accounting depreciation and amortization, and impairment attributable to Rockwell Automation, net of tax	0.15	0.15	0.16	1.00	1.46
Net legacy asbestos and environmental charges, net of tax					0.13
Change in fair value of investments, net of tax	(0.92)	(0.41)	(0.56)	0.06	(1.83)
Adjusted EPS	$ 2.46	$ 3.01	$ 3.01	$ 3.64	$ 12.25
Effective tax rate	19.1%	16.1%	15.5%	35.2%	20.5%
Tax effect of non-operating pension and postretirement benefit (credit) cost	-0.1%	1.9%	-0.1%	0.2%	0.3%
Tax effect of purchase accounting depreciation and amortization, and impairment attributable to Rockwell Automation	0.5%	0.4%	0.6%	-18.0%	-3.7%
Tax effect of net legacy asbestos and environmental charges					0.1%
Tax effect of change in fair value of investments	-2.4%	-1.0%	-1.9%	-0.4%	-0.7%
Adjusted effective tax rate	17.1%	17.4%	14.1%	17.0%	16.5%

Note: Adjusted income, Adjusted EPS, and Adjusted effective tax rate are non-GAAP measures. See Other Supplemental Information: Adjusted Income, Adjusted EPS, and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

[1] FY23 has been recast to conform to the current year presentation

Quarterly Reconciliation of Adjusted Income, Adjusted EPS, and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages)
(unaudited)

	Fiscal Year 2022				
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	YTD
Net income attributable to Rockwell Automation	$ 241.5	$ 53.9	$ 297.9	$ 338.9	$ 932.2
Purchase accounting depreciation and amortization attributable to Rockwell Automation, net of tax	17.5	17.5	17.3	17.3	69.6
Non-operating pension and postretirement benefit (credit) cost, net of tax	(3.6)	15.8	(8.1)	(1.3)	2.8
Change in fair value of investments, net of tax	(4.1)	107.3	4.0	(1.1)	106.1
Adjusted Income	$ 251.3	$ 194.5	$ 311.1	$ 353.8	$ 1,110.7
Diluted EPS	$ 2.05	$ 0.46	$ 2.55	$ 2.91	$ 7.97
Purchase accounting depreciation and amortization attributable to Rockwell Automation, net of tax	0.15	0.15	0.15	0.15	0.59
Non-operating pension and postretirement benefit (credit) cost, net of tax	(0.03)	0.14	(0.07)	(0.01)	0.02
Change in fair value of investments, net of tax	(0.03)	0.91	0.03	(0.01)	0.91
Adjusted EPS	$ 2.14	$ 1.66	$ 2.66	$ 3.04	$ 9.49
Effective tax rate	15.4%	-20.2%	14.4%	17.2%	14.4%
Tax effect of purchase accounting depreciation and amortization attributable to Rockwell Automation	0.8%	1.0%	0.6%	0.3%	0.6%
Tax effect of non-operating pension and postretirement benefit (credit) cost	0.0%	15.7%	-0.7%	0.3%	0.1%
Tax effect of the change in fair value of investments	-0.9%	19.5%	0.2%	0.0%	0.9%
Adjusted Effective Tax Rate	15.3%	16.0%	14.5%	17.8%	16.0%

Note: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate are non-GAAP measures. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages)
(unaudited)

	Fiscal Year 2021				
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	YTD
Net income attributable to Rockwell Automation	$ 593.3	$ 415.0	$ 271.3	$ 78.5	$ 1,358.1
Purchase accounting depreciation and amortization attributable to Rockwell Automation, net of tax	6.6	7.6	7.6	10.9	32.7
Non-operating pension and postretirement benefit cost (credit), net of tax	5.0	5.0	26.1	11.7	47.8
Change in the fair value of investments, net of tax	(326.2)	(144.8)	(34.1)	172.4	(332.7)
Adjusted Income	$ 278.7	$ 282.8	$ 270.9	$ 273.5	$ 1,105.9
Diluted EPS from net income	$ 5.06	$3.54	$ 2.32	$0.67	$ 11.58
Purchase accounting depreciation and amortization attributable to Rockwell Automation, net of tax	0.06	0.07	0.07	0.09	0.28
Non-operating pension and postretirement benefit cost (credit), net of tax	0.04	0.04	0.22	0.10	0.41
Change in the fair value of investments, net of tax	(2.78)	(1.24)	(0.30)	1.47	(2.84)
Adjusted EPS	$ 2.38	$ 2.41	$ 2.31	$ 2.33	$ 9.43
Effective tax rate	15.8%	19.2%	14.2%	-1634.9%	11.9%
Tax effect of purchase accounting depreciation and amortization attributable to Rockwell Automation	0.2%	0.3%	0.3%	1.6%	0.4%
Tax effect of non-operating pension and postretirement benefit cost (credit)	0.1%	0.1%	0.9%	1299.0%	0.5%
Tax effect of the change in fair value of investments	-0.7%	-2.9%	-0.8%	331.2%	-1.2%
Adjusted Effective Tax Rate	15.4%	16.7%	14.6%	-3.1%	11.6%

Note: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate are non-GAAP measures. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages)
(unaudited)

	Fiscal Year 2020				
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	YTD
Net income attributable to Rockwell Automation	$ 310.7	$ 132.2	$ 317.8	$ 262.7	$ 1,023.4
Purchase accounting depreciation and amortization attributable to Rockwell Automation, net of tax	5.4	4.9	5.8	6.3	22.4
Non-operating pension and postretirement benefit cost (credit), net of tax	6.3	6.2	6.2	8.6	27.3
Change in the fair value of investments, net of tax	(71.0)	144.8	(175.5)	(52.2)	(153.9)
Adjusted Income	$ 251.4	$ 288.1	$ 154.3	$ 225.4	$ 919.2
Diluted EPS from net income	$ 2.66	$1.13	$ 2.73	$2.25	$ 8.77
Purchase accounting depreciation and amortization attributable to Rockwell Automation, net of tax	0.04	0.04	0.05	0.06	0.19
Non-operating pension and postretirement benefit cost (credit), net of tax	0.06	0.06	0.05	0.07	0.23
Change in the fair value of investments, net of tax	(0.61)	1.24	(1.51)	(0.45)	(1.32)
Adjusted EPS	$ 2.15	$ 2.47	$ 1.32	$ 1.93	$ 7.87
Effective tax rate	5.7%	22.4%	6.1%	12.0%	9.9%
Tax effect of purchase accounting depreciation and amortization attributable to Rockwell Automation	0.4%	0.2%	0.5%	0.2%	0.4%
Tax effect of non-operating pension and postretirement benefit cost (credit)	0.6%	0.2%	0.5%	0.5%	0.6%
Tax effect of the change in fair value of investments	1.6%	-10.2%	7.0%	2.5%	1.5%
Adjusted Effective Tax Rate	8.3%	12.6%	14.1%	15.2%	12.4%

Note: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate are non-GAAP measures. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Quarterly Reconciliation of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

(in millions, except per share amounts and percentages)
(unaudited)

	Fiscal Year 2019				
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	YTD
Net income	$ 80.3	$ 346.0	$ 261.4	$ 8.1	$ 695.8
Purchase accounting depreciation and amortization attributable to Rockwell Automation, net of tax	3.3	3.5	3.3	3.3	13.4
Non-operating pension and postretirement benefit credit, net of tax	(2.3)	(2.2)	(2.3)	(0.6)	(7.4)
Change in the fair value of investments, net of tax	191.0	(98.2)	25.6	228.4	346.8
Adjusted Income	$ 272.3	$ 249.1	$ 288.0	$ 239.2	$ 1,048.6
Diluted EPS from net income	$ 0.66	$2.88	$ 2.20	$0.07	$ 5.83
Purchase accounting depreciation and amortization attributable to Rockwell Automation, net of tax	0.03	0.03	0.03	0.03	0.11
Non-operating pension and postretirement benefit credit, net of tax	(0.02)	(0.02)	(0.02)	(0.01)	(0.06)
Change in fair value of investments, net of tax	1.57	(0.82)	0.22	1.95	2.90
Adjusted EPS	$ 2.24	$ 2.07	$ 2.43	$ 2.04	$ 8.78
Effective tax rate	33.5%	14.0%	18.7%	85.6%	22.8%
Tax effect of purchase accounting depreciation and amortization attributable to Rockwell Automation	0.0%	0.0%	0.1%	0.0%	0.0%
Tax effect of non-operating pension and postretirement benefit credit	0.0%	0.1%	0.0%	0.9%	0.1%
Tax effect of change in fair value of investments	-14.8%	4.5%	-1.4%	-69.5%	-5.0%
Adjusted Effective Tax Rate	18.7%	18.6%	17.4%	17.0%	17.9%

Note: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate are non-GAAP measures. See Other Supplemental Information: Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate for the definition and reasons why management believes this information is useful to investors.

Sales By Geographic Region[a]

(in millions, except percentages)
(unaudited)

	Year Ended September 30,																	
	2026	**2025**	**2024**	**2023**	**2022**	**2021**	**2020**	**2019**	**2018**	**2017**	**2016**	**2015**	**2014**	**2013**	**2012**	**2011**	**2010**	**2009**
North America	5,801	5,270	5,053	$ 5,224.0	$ 4,722.0	$ 4,132.8	$ 3,760.2	$ 4,014.3	$ 3,964.1	$ 3,801.8	$ 3,529.8	$ 3,813.4	$ 3,851.6	$ 3,671.6	$ 3,531.6	$ 3,314.0	$ 2,777.2	$ 2,466.3
Europe, Middle East Africa	1,603	1,488	1,504	1,870.6	1,437.6	1,405.7	1,249.3	1,249.8	1,286.8	1,193.7	1,147.2	1,174.0	1,351.8	1,284.9	1,280.6	1,267.6	987.3	962.1
Asia Pacific	1,108	1,024	1,073	1,358.0	1,088.0	1,012.2	868.7	908.6	933.3	866.4	764.4	834.5	884.0	851.9	942.4	910.6	724.3	579.3
Latin America	562	560	634	605.4	512.8	446.7	451.6	522.1	481.8	449.4	438.1	486.0	536.1	543.5	504.8	508.2	368.2	324.8
Other unallocated items [1]	(85)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	$ 8,989	$ 8,342	$ 8,264	$ 9,058.0	$ 7,760.4	$ 6,997.4	$ 6,329.8	$ 6,694.8	$ 6,666.0	$ 6,311.3	$ 5,879.5	$ 6,307.9	$ 6,623.5	$ 6,351.9	$ 6,259.4	$ 6,000.4	$ 4,857.0	$ 4,332.5
North America	65%	63%	61%	58%	61%	59%	59%	60%	60%	60%	60%	60%	59%	58%	56%	56%	57%	57%
Europe, Middle East Africa	18%	18%	18%	20%	18%	20%	20%	19%	19%	19%	20%	19%	20%	20%	21%	21%	20%	22%
Asia Pacific	12%	12%	13%	15%	14%	15%	14%	13%	14%	14%	13%	13%	13%	13%	15%	15%	15%	13%
Latin America	6%	7%	8%	7%	7%	6%	7%	8%	7%	7%	7%	8%	8%	9%	8%	8%	8%	8%
Other unallocated items [1]	-1%																	
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

(a) Sales are attributed to the geographic regions based on the country of destination.
(1) Represents estimated refunds to customers under the customer tariff refund program.

Condensed Consolidated Balance Sheet Information

(in millions, except per share amounts and ratios)
(unaudited)

	September 30,																	
	2026	**2025**	**2024**	**2023**	**2022**	**2021**	**2020**	**2019**	**2018**	**2017**	**2016**	**2015**	**2014**	**2013**	**2012**	**2011**	**2010**	**2009**
Assets																		
Current assets																		
Cash and cash equivalents	$ 433	$ 468	$ 471	$ 1,071.8	$ 490.7	$ 662.2	$ 704.6	$1,018.4	$ 618.8	$1,410.9	$ 1,526.4	$ 1,427.3	$ 1,191.3	$ 1,200.9	$ 903.9	$ 988.9	$ 813.4	$ 643.8
Short-term Investments	-	-	-	0.6	12.6	0.6	0.6	39.6	290.9	1,124.6	902.8	721.9	628.5	372.7	350.0	-	-	-
Receivables	1,891	1,931	1,802	2,167.4	1,736.7	1,424.5	1,249.1	1,178.7	1,190.1	1,135.5	1,079.0	1,041.0	1,215.8	1,186.1	1,187.3	1,063.4	859.0	726.3
Inventories	1,316	1,247	1,293	1,404.9	1,054.2	798.1	584.0	575.7	581.6	558.7	526.6	535.6	588.4	615.4	619.0	641.7	603.3	436.4
Other current assets	242	265	315	266.1	316.5	178.0	147.5	173.3	149.3	191.0	150.2	171.0	310.2	304.8	327.3	381.1	310.9	328.3
Total current assets	3,882	3,911	3,881	4,910.8	3,610.7	3,063.4	2,685.8	2,985.7	2,830.7	4,420.7	4,185.0	3,896.8	3,934.2	3,679.9	3,387.5	3,075.1	2,586.6	2,134.8
Property, net	871	797	777	684.2	586.5	581.9	574.4	571.9	576.8	583.9	578.3	605.6	632.9	616.0	587.1	561.4	536.9	532.5
Operating lease right-of-use assets	350	403	423	349.4	321.0	377.7	342.9	-	-	-	-	-	-	-	-	-	-	-
Goodwill and intangibles	4,493	4,703	5,059	4,381.6	4,426.0	4,647.7	2,129.6	1,265.2	1,290.7	1,315.7	1,329.2	1,258.3	1,296.8	1,235.8	1,158.3	1,170.6	1,129.8	1,144.1
Long-term investments	-	-	-	157.1	1,056.0	1,363.5	953.5	793.9	1,288.0	325.7	54.4	51.8	54.3	51.1	45.2	42.9	31.6	40.5
Other assets[1][2]	1,672	1,405	1,092	820.9	758.5	667.4	578.5	496.3	275.8	515.7	954.3	592.2	306.1	261.8	458.4	434.9	463.4	453.8
Total assets	11,268	11,219	11,232	$ 11,304.0	$ 10,758.7	$ 10,701.6	$ 7,264.7	$6,113.0	$ 6,262.0	$7,161.7	$ 7,101.2	$ 6,404.7	$ 6,224.3	$ 5,844.6	$ 5,636.5	$ 5,284.9	$ 4,748.3	$ 4,305.7
Liabilities and equity																		
Current liabilities																		
Short-term debt	709	608	771	$ 94.7	$ 359.3	$ 509.7	$ 24.6	$ -	$ 551.0	$ 350.4	$ 448.6	$ -	$ 325.0	$ 179.0	$ 157.0	$ -	$ -	$ -
Current portion of long-term debt	2	2	307	8.6	609.1	6.8	-	300.5	-	250.0	-	-	-	-	-	-	-	-
Accounts payable	1,013	930	860	1,150.2	1,028.0	889.8	687.8	694.6	713.4	623.2	543.1	521.7	520.6	546.7	547.6	455.1	435.7	313.3
Other current liabilities	2,044	1,905	1,666	2,111.8	1,575.8	1,585.9	1,098.4	941.7	972.5	922.2	984.2	806.0	846.5	819.0	827.0	874.8	786.6	633.9
Total current liabilities	3,768	3,445	3,604	3,365.3	3,572.2	2,992.2	1,810.8	1,936.8	2,236.9	2,145.8	1,975.9	1,327.7	1,692.1	1,544.7	1,531.6	1,329.9	1,222.3	947.2
Long-term debt[1]	2,569	2,614	2,561	2,862.9	2,867.8	3,464.6	1,974.7	1,956.4	1,225.2	1,243.4	1,516.3	1,500.9	900.4	905.1	905.0	905.0	904.9	904.7
Operating lease liabilities	272	329	356	285.3	263.5	313.6	274.7	-	-	-	-	-	-	-	-	-	-	-
Other liabilities	1,105	1,120	1,036	1,047.1	1,038.5	1,237.1	1,857.7	1,815.6	1,182.4	1,108.9	1,618.9	1,319.3	973.7	809.3	1,348.2	1,302.0	1,160.7	1,137.4
Shareowners' equity	3,554	3,711	3,675	3,743.4	3,016.7	2,694.1	1,346.8	404.2	1,617.5	2,663.6	1,990.1	2,256.8	2,658.1	2,585.5	1,851.7	1,748.0	1,460.4	1,316.4
Total liabilities and equity	$ 11,268	$11,219	$11,232	$ 11,304.0	$ 10,758.7	$ 10,701.6	$ 7,264.7	$6,113.0	$ 6,262.0	$7,161.7	$ 7,101.2	$ 6,404.7	$ 6,224.3	$ 5,844.6	$ 5,636.5	$ 5,284.9	$ 4,748.3	$ 4,305.7
Ratios																		
Debt-to-total capital	48.0%	46.5%	49.8%	44.2%	56.0%	59.6%	59.8%	84.8%	52.3%	40.9%	49.7%	39.9%	31.6%	29.5%	36.4%	34.1%	38.3%	40.7%
Debt to equity	92.3%	86.9%	99.0%	79.2%	127.2%	147.8%	148.4%	558.4%	109.8%	69.2%	98.7%	66.5%	46.1%	41.9%	57.4%	51.8%	62.0%	68.7%
Current ratio	1.03	1.14	1.08	1.46	1.01	1.02	1.48	1.54	1.27	2.06	2.12	2.94	2.33	2.38	2.21	2.31	2.12	2.25
Equity per share	$ 31.87	$ 32.93	$ 32.24	$ 32.61	$ 26.03	$ 23.23	$ 11.63	$ 3.42	$ 12.90	$ 20.74	$ 15.49	$ 17.05	$ 19.44	$ 18.63	$ 13.25	$ 12.32	$ 10.31	$ 9.26
Basic weighted average outstanding shares	111.5	112.7	114.0	114.8	115.9	116.0	115.8	118.3	125.4	128.4	128.5	132.4	136.7	138.8	139.8	141.9	141.7	142.1

Debt ratings at September 30, 2026	**Fitch**	**S&P**	**Moody's**
Commercial paper	F1	A-2	P-2
Long-term debt	A	A-	A3

[1] In April 2015, the Financial Accounting Standards Board (FASB) issued new guidance requiring debt issuance costs to be presented in the balance sheet as a direct deduction from the carrying amount of the related outstanding debt liability rather than as an asset. We adopted this guidance retrospectively as of September 30, 2015. We have included $9.4 million and $5.2 million of debt issuance costs associated with our long-term debt as a reduction of long-term debt, which we previously included within other assets, at September 30, 2015 and 2014, respectively. For purposes of the table above, this guidance has been applied only to fiscal 2014 and 2015.

[2] In November 2015, the FASB issued new guidance that requires all deferred income taxes to be classified on the balance sheet as noncurrent assets or liabilities rather than separating current and noncurrent deferred income taxes based on the classification of the related assets and liabilities. This requirement is effective for us no later than October 1, 2017; however, we elected to adopt earlier as of December 31, 2015. Upon adoption of this guidance we retrospectively reclassified $151.2 million of deferred income taxes from current assets to noncurrent assets at September 30, 2015.

Condensed Consolidated Cash Flow Information

(in millions)
(unaudited)

	Year Ended September 30,																	
	2026	**2025**	**2024**	**2023**	**2022**	**2021**	**2020**	**2019**	**2018**	**2017**	**2016**	**2015**	**2014**	**2013**	**2012**	**2011**	**2010**	**2009**
Continuing Operations:																		
Operating Activities																		
Net income	$ 1,407	$ 749	$ 948	$ 1,278	$ 919.1	$ 1,344.3	$ 1,023.2	$ 695.8	$ 535.5	$ 825.7	$ 729.7	$ 827.6	$ 826.8	$ 756.3	$ 737.0	$ 697.8	$ 464.3	$ 220.7
Income from discontinued operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(0.7)	(23.9)	(2.8)
Income from continuing operations	1,407	749	948	1,278	919.1	1,344.3	1,023.2	695.8	535.5	825.7	729.7	827.6	826.8	756.3	737.0	697.1	440.4	217.9
Adjustments to arrive at cash provided by operating activites:																		
Depreciation and amortization	314	325	317	250	238.9	189.8	172.7	152.2	164.6	168.9	172.2	162.5	152.5	145.2	138.6	131.3	127.3	134.1
Retirement benefits expense	37	43	18	126	76.4	155.1	129.5	70.7	114.0	176.0	157.1	141.3	132.9	170.4	105.9	100.9	89.1	48.5
Pension contributions	(15)	(88)	(27)	(26)	(53.6)	(35.8)	(84.1)	(30.9)	(50.3)	(254.9)	(44.3)	(41.0)	(42.1)	(41.3)	(341.1)	(184.7)	(181.2)	(28.8)
Gain on dissolution of Sensia	(15)	-																
Change in fair value of investments	-	-	-	(279)	136.9	(397.4)	(153.9)	368.5	(90.0)	-	-	-	-	-	-	-	-	-
Accounting method change for net legacy asbestos-related defense costs	-	91																
Goodwill impairment	-	224	-	158	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables/inventories/payables	17	(9)	246	(595)	(536.4)	(156.1)	16.4	(0.8)	(61.9)	(2.3)	18.0	88.2	(61.5)	(8.2)	(24.1)	(234.1)	(180.9)	254.6
Compensation and benefits	73	168	(255)	209	(78.2)	174.6	(44.6)	(45.2)	22.4	124.7	(81.1)	(33.9)	43.3	(8.5)	(67.0)	16.9	143.9	(56.7)
Tax payments related to the gain on divestiture of Power Systems	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	140	41	(383)	253	120.0	(13.5)	61.3	(28.3)	665.7	(4.1)	(4.3)	43.0	(18.6)	0.9	169.4	116.3	55.4	(43.2)
Cash provided by operating activities	1,958	1,544	864	1,374	823.1	1,261.0	1,120.5	1,182.0	1,300.0	1,034.0	947.3	1,187.7	1,033.3	1,014.8	718.7	643.7	494.0	526.4
Investing Activities																		
Capital expenditures	(257)	(186)	(225)	(161)	(141.1)	(120.3)	(113.9)	(132.8)	(125.5)	(141.7)	(116.9)	(122.9)	(141.0)	(146.2)	(139.6)	(120.1)	(99.4)	(98.0)
Acquisitions of businesses, net of cash acquired	-	-	(749)	(168)	(16.6)	(2,488.5)	(550.9)	(20.7)	(9.9)	(1.1)	(139.1)	(21.2)	(81.5)	(84.8)	(16.2)	(45.9)	-	(30.7)
Proceeds from sales of property, business and investment	-	-	-	-	0.6	0.4	14.9	4.5	0.5	95.1	0.4	2.1	0.4	0.5	2.6	5.1	10.4	8.8
Proceeds from maturities of investments	-	-	-	-	3.3	0.6	6.0	312.8	1,106.1	912.6	886.3	762.7	447.8	350.0	137.5	-	-	-
Dissolution of Sensia, net of cash derecognized	(27)																	
Purchases of investments	(12)	(14)	(10)	(27)	(59.8)	(13.6)	(10.7)	(5.1)	(1,296.9)	(1,444.2)	(1,070.7)	(867.6)	(705.7)	(372.2)	(487.5)	-	-	(8.4)
Proceeds from sale of investments	-	-	-	1,210	210.2	-	37.9	66.3	155.3	62.6	-	-	-	-	-	-	-	-
Other investing activities	(5)	(16)	2	-	(4.4)	(5.2)	(1.3)	-	-	-	-	-	(3.4)	(4.1)	-	-	-	(4.1)
Cash (used for) provided by investing activities	(301)	(216)	(982)	854	(7.8)	(2,626.6)	(618.0)	225.0	(170.4)	(516.7)	(440.0)	(246.9)	(483.4)	(256.8)	(503.2)	(160.9)	(89.0)	(132.4)
Financing Activities																		
Net issuance (repayment) of short-term debt	185	(134)	655	(257)	40.8	275.9	-	(551.0)	200.6	(98.2)	448.6	(325.0)	146.0	22.0	157.0	-	-	(100.0)
Issuance (repayment) of short-term debt, net of issuance costs	(37)	13	19	(19)	(191.2)	208.9	23.6											
Issuance (repayment) of long-term debt, net of discount and issuance costs	-	(289)	-	(600)	-	1,485.6	(300.7)	987.6	(250.0)	-	-	594.3	-	-	-	-	-	-
Payment of capital lease obligations	(62)																	
Cash dividends	(618)	(591)	(571)	(542)	(519.4)	(497.1)	(472.8)	(459.8)	(440.8)	(390.7)	(378.2)	(350.1)	(320.5)	(276.3)	(247.4)	(211.0)	(173.6)	(164.5)
Purchases of treasury stock	(1,256)	(425)	(595)	(312)	(301.3)	(299.7)	(264.2)	(1,009.0)	(1,482.3)	(342.6)	(507.6)	(598.4)	(485.7)	(402.7)	(259.4)	(298.7)	(118.8)	(53.5)
Proceeds from the exercise of stock options	95	101	39	89	57.9	154.6	214.4	47.4	81.8	181.9	36.2	60.3	108.5	172.3	49.0	174.0	35.2	11.3
Excess income tax benefit from share-based compensation	-	-	-	-	-	-	-	-	-	-	3.3	12.4	29.9	31.9	18.5	38.1	16.1	2.4
Other financing activities	(1)	(10)	(50)	(35)	(21.0)	(30.4)	0.8	(1.1)	1.8	-	-	(1.6)	-	(1.8)	(0.4)	(0.3)	(0.3)	(3.1)
Cash (used for) provided by financing activities	(1,694)	(1,335)	(503)	(1,676)	(934.2)	1,297.8	(798.9)	(985.9)	(1,888.9)	(649.6)	(397.7)	(608.1)	(521.8)	(454.6)	(282.7)	(297.9)	(241.4)	(307.4)
Effect of exchange rate changes on cash	2	4	12	20	(52.6)	16.8	8.4	(21.5)	(32.8)	16.8	(10.5)	(96.7)	(37.7)	0.6	(16.8)	(5.8)	6.8	(24.5)
Cash (used for) provided by continuing operations	(35)	(3)	(609)	572	(171.5)	(51.0)	(288.0)	399.6	(792.1)	(115.5)	99.1	236.0	(9.6)	304.0	(84.0)	179.1	170.4	62.1
Discontinued Operations:																		
Cash used for discontinued operating activities	-	-	-	-	-	-	-	-	-	-	-	-	-	(7.0)	(1.0)	(3.6)	(0.8)	(0.5)
Cash used for discontinued operations	-	-	-	-	-	-	-	-	-	-	-	-	-	(7.0)	(1.0)	(3.6)	(0.8)	(0.5)
(Decrease) increase in cash and cash equivalents	(35)	(3)	(609)	572	(171.5)	(51.0)	(288.0)	399.6	(792.1)	(115.5)	99.1	236.0	(9.6)	297.0	(85.0)	175.5	169.6	61.6
Cash, cash equivalents, and restricted cash at beginning of year	468	471	1,080	508	679.4	730.4	1,018.4	618.8	1,410.9	1,526.4	1,427.3	1,191.3	1,200.9	903.9	988.9	813.4	643.8	582.2
Cash, cash equivalents, and restricted cash at end of year[(c)]	$ 433	$ 468	$ 471	$ 1,080	$ 507.9	$ 679.4	$ 730.4	$ 1,018.4	$ 618.8	$ 1,410.9	$ 1,526.4	$ 1,427.3	$ 1,191.3	$ 1,200.9	$ 903.9	$ 988.9	$ 813.4	$ 643.8
Free cash flow[(1)]	$ 1,701	$ 1,358	$ 639	$ 1,213	$ 682.0	$ 1,140.7	$ 1,006.6	$ 1,049.2	$ 1,174.5	$ 892.3	$ 833.7	$ 1,077.2	$ 922.2	$ 900.5	$ 597.6	$ 561.7	$ 410.7	$ 430.8

[(1)] Free Cash Flow is a non-GAAP measure. See Other Supplemental Information: Free Cash Flow for the definition and reasons why management believes this information is useful to investors.

[(2)] Cash, cash equivalents, and restricted cash at September 30, 2022, 2021, and 2020, includes $17.2M ($8.6M in Other current assets and $8.6M in Other assets on the Condensed Consolidated Balance Sheet), $17.2 million ($17.2M in Other assets on the Condensed Consolidated Balance Sheet), and $25.8 million ($25.8M in Other assets on the Condensed Consolidated Balance Sheet), respectively, of restricted cash.

Adjusted Return on Invested Capital

(in millions, except percentages)
(unaudited)

Adjusted ROIC is a non-GAAP financial measure. We believe that Adjusted ROIC is useful to investors as a measure of performance and of the effectiveness of the use of capital in our operations. We use Adjusted ROIC as one measure to monitor and evaluate our performance. Our measure of Adjusted ROIC may be different from that used by other companies. We define Adjusted ROIC as the percentage resulting from the following calculation:

(a) net income, before interest expense, income tax provision, amortization of acquisition-related intangible assets, and goodwill and intangible asset impairment divided by;

(b) average invested capital for the year, calculated as a five quarter rolling average using the sum of short-term debt, long-term debt, shareowners' equity, and accumulated amortization of goodwill and other intangible assets, minus cash and cash equivalents, short-term investments, and long-term investments (fixed income securities), multiplied by;

(c) one minus the effective tax rate for the period.

Adjusted ROIC are calculated as follows (in millions, except percentages):

	Twelve Months Ended September 30,																	
	2026	**2025**	**2024**	**2023**	**2022**	**2021**	**2020**	**2019**	**2018**	**2017**	**2016**	**2015**	**2014**	**2013**	**2012**	**2011**	**2010**	**2009**
(a) Return																		
Net income from continuing operations	$ 1,407	$ 749	$ 948	$ 1,278.0	$ 919.1	$ 1,344.3	$ 1,023.2	$ 695.8	$ 535.5	$ 825.7	$ 729.7	$ 827.6	$ 826.8	$ 756.3	$ 737.0	$ 697.1	$ 440.4	$ 217.9
Interest expense	134	156	154	135.3	123.2	94.6	103.5	98.2	73.0	76.2	71.3	63.7	59.3	60.9	60.1	59.5	60.5	60.9
Income tax provision	278	168	152	330.5	154.5	181.9	112.9	205.2	795.3	211.7	213.4	299.9	307.4	224.6	228.9	170.5	103.8	56.0
Amortization of acquistion-related intangible assets	120	141	144	106.9	103.9	55.1	41.4	16.6	17.4	21.4	18.4	21.0	21.6	19.3	19.8	19.8	18.9	18.6
Impairment of intangible assets	-	224		157.5														
Special items	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(4.0)
Return	$ 1,939	$ 1,438	$ 1,398	$ 2,008.2	$ 1,300.7	$ 1,675.9	$ 1,281.0	$ 1,015.8	$ 1,421.2	$ 1,135.0	$ 1,032.8	$ 1,212.2	$ 1,215.1	$ 1,061.1	$ 1,045.8	$ 946.9	$ 623.6	$ 349.4
(b) Average invested capital																		
Short-term debt	$ 791	$ 940	$ 779	$ 847.6	$ 665.3	$ 147.0	$ 230.8	$ 416.2	$ 460.1	$ 585.9	$ 248.2	$ 166.6	$ 275.5	$ 209.0	$ 207.2	$ -	$ -	$ 70.1
Long-term debt	2,580	2,585	2,686	2,866.5	3,346.3	2,275.0	1,965.7	1,658.1	1,233.0	1,296.9	1,509.0	1,261.9	905.3	905.0	905.0	904.9	904.8	904.6
Shareowners' equity	3,627	3,601	3,686	3,401.2	2,826.6	2,124.3	962.9	1,157.8	1,965.7	2,215.8	2,164.1	2,521.3	2,680.7	2,086.7	1,881.5	1,709.7	1,387.9	1,563.5
Accumulated amortization of goodwill and intangibles	1,405	1,370	1,360	1,107.1	1,012.1	988.5	920.0	883.1	866.2	834.1	811.8	792.6	772.7	775.2	751.0	716.7	679.4	648.3
Cash and cash equivalents	(467)	(471)	(572)	(584.4)	(523.8)	(730.6)	(840.2)	(767.7)	(1,190.1)	(1,504.4)	(1,461.7)	(1,376.1)	(1,210.6)	(1,010.2)	(878.8)	(922.7)	(763.3)	(576.0)
Short-term and long-term investments	-	(2)	-	(5.4)	(5.3)	(0.6)	(9.3)	(210.4)	(948.3)	(1,111.7)	(846.5)	(639.3)	(485.2)	(361.7)	(232.5)	-	-	-
Average invested capital	$ 7,936	$ 8,023	$ 7,939	$ 7,632.6	$ 7,321.2	$ 4,803.6	$ 3,229.9	$ 3,137.1	$ 2,386.6	$ 2,316.6	$ 2,424.9	$ 2,727.0	$ 2,938.4	$ 2,604.0	$ 2,633.4	$ 2,408.6	$ 2,208.8	$ 2,610.5
(c) Effective tax rate																		
Income tax provision	278	168	152	330.5	154.5	181.9	112.9	150.6	257.0	211.7	213.4	299.9	307.4	224.6	228.9	170.5	103.8	56.0
Income from continuing operations before income taxes	$ 1,685	$ 917	$ 1,100	$ 1,608.5	$ 1,073.6	$ 1,526.2	$ 1,136.1	$ 901.0	$ 1,330.8	$ 1,037.4	$ 943.1	$ 1,127.5	$ 1,134.2	$ 980.9	$ 965.9	$ 867.6	$ 544.2	$ 273.9
Effective tax rate	16.5%	18.3%	13.8%	20.5%	14.4%	11.9%	9.9%	16.7%	19.3%	20.4%	22.6%	26.6%	27.1%	22.9%	23.7%	19.7%	19.1%	20.4%
(a) / (b) * (1-c) Return On Invested Capital	20.4%	14.6%	15.2%	20.9%	15.2%	30.7%	35.7%	27.0%	48.1%	39.0%	33.0%	32.6%	30.1%	31.4%	30.3%	31.6%	22.8%	10.7%

Other Supplemental Information

(in millions, except per share amounts and percentages)

(unaudited)

Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate

Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate are non-GAAP earnings measures that exclude non-operating pension and postretirement benefit cost, purchase accounting depreciation and amortization, and impairment expense attributable to Rockwell Automation, change in fair value of investments, and Net income (loss) attributable to noncontrolling interests, including their respective tax effects.

We believe that Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate provide useful information to our investors about our operating performance and allow management and investors to compare our operating performance period over period. Adjusted EPS is also used as a financial measure of performance for our annual incentive compensation. Our measures of Adjusted Income, Adjusted EPS and Adjusted Effective Tax Rate may be different from measures used by other companies. These non-GAAP measures should not be considered a substitute for Net income attributable to Rockwell Automation, diluted EPS, and effective tax rate.

The following are reconciliations of Net income attributable to Rockwell Automation, diluted EPS, and effective tax rate to Adjusted Income, Adjusted EPS, and Adjusted Effective Tax Rate, respectively (in millions, except per share amounts and percentages):

	Year Ended September 30,			
	2026	**2025**	**2024**	**2023**
Net income attributable to Rockwell Automation	$ 1,409	$ 869	$ 953	$ 1,387
Non-operating pension and postretirement benefit cost, net of tax [1]	(2)	-	(16)	62
Amortization of acquisiton-related intangible assets attributable to Rockwell Automation, net of tax [2]	90	101	108	72
Impariment of intangible assets, net of tax	-	110	-	97
Net legacy asbestos and environmental charges, net of tax	(2)	117	16	14
Gain or loss on fair value of investments, net of tax	5	2	-	(211)
Restructuring charges, net of tax	18	(4)	72	-
Charitable contributions, net of tax	38	-	-	-
Gain on dissolution of Sensia, net of transaction costs attributable to Rockwell Automation, net of tax and tax items	(49)	-	-	-
Adjusted Income	$ 1,507	$ 1,195	$ 1,133	$ 1,421
Diluted EPS from continuing operations	$ 12.54	$ 7.67	$ 8.28	$ 11.95
Non-operating pension and postretirement benefit cost, net of tax[1]	(0.02)	-	(0.14)	0.54
Amortization of acquisiton-related intangible assets attributable to Rockwell Automation, net of tax [2]	0.80	0.89	0.94	0.62
Impariment of intangible assets, net of tax	-	0.97	-	0.84
Net legacy asbestos and environmental charges, net of tax	(0.02)	1.03	0.14	0.13
Gain or loss on fair value of investments, net of tax	0.04	(0.04)	0.64	-
Restructuring charges, net of tax	0.17	0.01	(0.01)	(1.83)
Charitable contributions, net of tax	0.34	-	-	-
Gain on dissolution of Sensia, net of transaction costs attributable to Rockwell Automation, net of tax and tax items	(0.43)	-	-	-
Adjusted EPS	$ 13.42	$ 10.53	$ 9.85	$ 12.25
Efffective tax rate	16.5%	18.3%	13.8%	20.5%
Tax effect of non-operating pension and postretirement benefit cost [1]	0.0%	0.1%	-0.1%	0.3%
Tax effect of amortization of acquisiton-related intangible assets attributable to Rockwell Automation	0.5%	0.6%	0.4%	0.3%
Tax effect of impariment of intangible assets	0.0%	-3.1%	0.0%	-4.0%
Tax effect of net legacy asbestos and environmental charges	0.0%	1.1%	0.2%	0.1%
Tax effect of gain or loss on fair value of investments	0.1%	0.1%	0.1%	-0.7%
Tax effect of restructuring charges	0.2%	0.0%	0.9%	0.0%
Tax effect of charitable contributions	0.2%	0.0%	0.0%	0.0%
Tax and tax items associated with gain on dissolution of Sensia, net of transaction costs, attributable to Rockwell Automation	2.1%	0.0%	0.0%	0.0%
Adjusted Effective Tax Rate	19.6%	17.1%	15.3%	16.5%

[1] See Other Supplemental Information: Components of Pension and Postretirement Benefit Expense for a reconciliation of the components of non-operating pension and postretirement benefit cost by fiscal year.

Other Supplemental Information

(in millions, except percentages)
(unaudited)

Free Cash Flow

Our definition of free cash flow, which is a non-GAAP financial measure, takes into consideration capital investments required to maintain the operations of our businesses and execute our strategy. In the first quarter of fiscal year 2017, we adopted a new share-based compensation accounting standard that requires the excess income tax benefit from share-based compensation to be classified as an operating, rather than as a financing, cash flow. In previous periods, we added this benefit back to our calculation of free cash flow in order to generally classify cash flows arising from income taxes as operating cash flows. Beginning in the first quarter of fiscal year 2017, no adjustment is necessary as this benefit is already included in operating cash flows.

In our opinion, free cash flow provides useful information to investors regarding our ability to generate cash from business operations that is available for acquisitions and other investments, service of debt principal, dividends and share repurchases. We use free cash flow, as defined, as one measure to monitor and evaluate performance, including as a financial measure for our annual incentive compensation. Our definition of free cash flow may be different from definitions used by other companies.

	Year Ended September 30,																	
	2026	**2025**	**2024**	**2023**	**2022**	**2021**	**2020**	**2019**	**2018**	**2017**	**2016**	**2015**	**2014**	**2013**	**2012**	**2011**	**2010**	**2009**
Cash provided by continuing operating activities	$ 1,958	$ 1,544	$ 864	$ 1,374	$ 823.1	$ 1,261.0	$ 1,120.5	$ 1,182.0	$ 1,300.0	$ 1,034.0	$ 947.3	$ 1,187.7	$ 1,033.3	$ 1,014.8	$ 718.7	$ 643.7	$ 494.0	$ 526.4
Capital expenditures of continuing operations	(257)	(186)	(225)	(161)	(141.1)	(120.3)	(113.9)	(132.8)	(125.5)	(141.7)	(116.9)	(122.9)	(141.0)	(146.2)	(139.6)	(120.1)	(99.4)	(98.0)
Excess income tax benefit from share-based compensation		-	-	-	-	-	-	-	-	-	3.3	12.4	29.9	31.9	18.5	38.1	16.1	2.4
Free Cash Flow	$ 1,701	$ 1,358	$ 639	$ 1,213	$ 682.0	$ 1,140.7	$ 1,006.6	$ 1,049.2	$ 1,174.5	$ 892.3	$ 833.7	$ 1,077.2	$ 922.2	$ 900.5	$ 597.6	$ 561.7	$ 410.7	$ 430.8
Adjusted Income	$ 1,507	$ 1,195	$ 1,133	$ 1,421	$ 1,110.7	$ 1,105.9	$ 919.2	$ 1,035.2	$ 1,029.9	$ 878.7	$ 778.4	$ 868.4	$ 862.7	$ 806.3	$ 759.6	$ 712.1	$ 446.9	$ 205.6
Free Cash Flow as a % of Adjusted Income	113%	114%	56%	85%	61%	103%	110%	101%	114%	102%	107%	124%	107%	112%	79%	79%	92%	210%

Other Supplemental Information

(in millions)
(unaudited)

Components of Pension and Postretirement Benefit Expense

We have adopted ASU 2017-07, which defines operating and non-operating pension and postretirement benefit cost. Under this new standard, only the service cost component of pension and postretirement benefit cost is an operating cost. All other components of pension and postretirement benefit cost are considered to be non-operating costs. These components of net periodic pension and postretirement benefit cost primarily relate to changes in pension assets and liabilities that are a result of market performance; we consider these and other excluded costs to be unrelated to the operating performance of our business.

The following are the components of operating and non-operating pension and postretirement benefit costs (in millions):

	Year ended September 30,																	
	2026	**2025**	**2024**	**2023**	**2022**	**2021**	**2020**	**2019**	**2018**	**2017**	**2016**	**2015**	**2014**	**2013**	**2012**	**2011**	**2010**	**2009**
Service cost	$ 39	$ 42	$ 38	$ 43	$ 71.7	$ 91.3	$ 92.1	$ 79.1	$ 90.2	$ 98.4	$ 89.3	$ 87.2	$ 80.5	$ 94.4	$ 74.0	$ 73.6	$ 72.5	$ 59.6
Operating pension and postretirement benefit cost	39	42	38	43	71.7	91.3	92.1	79.1	90.2	98.4	89.3	87.2	80.5	94.4	74.0	73.6	72.5	59.6
Interest cost	139	138	150	153	136.9	126.8	138.0	160.6	157.7	154.1	172.8	171.3	180.7	166.5	174.8	174.1	172.2	168.0
Expected return on plan assets	(170)	(167)	(170)	(191)	(230.7)	(241.3)	(244.8)	(244.7)	(244.8)	(225.2)	(218.3)	(223.2)	(217.9)	(226.3)	(228.1)	(204.5)	(192.1)	(191.5)
Amortization of prior service credit	-	-	-	-	(0.2)	(4.0)	(4.5)	(4.2)	(4.9)	(9.8)	(14.0)	(17.2)	(12.9)	(13.2)	(12.9)	(12.8)	(14.4)	(14.3)
Amortization of net actuarial loss	18	29	-	(2)	60.1	142.5	148.7	78.7	115.1	155.2	126.8	123.2	102.6	149.0	97.1	70.1	50.5	26.4
Settlement and curtailment charges (benefit)	11	1	-	123	38.6	39.8	-	1.2	0.7	3.3	0.5	-	(0.1)	-	1.0	0.4	0.4	0.3
Non-operating pension and postretirement benefit cost (credit)	(2)	1	(20)	83	4.7	63.8	37.4	(8.4)	23.8	77.6	67.8	54.1	52.4	76.0	31.9	27.3	16.7	(11.2)
Net periodic pension and postretirement benefit cost	$ 37	$ 43	$ 18	$ 126	$ 76.4	$ 155.1	$ 129.5	$ 70.7	$ 114.0	$ 176.0	$ 157.1	$ 141.3	$ 132.9	$ 170.4	$ 105.9	$ 100.9	$ 89.1	$ 48.5

Other Supplemental Information

(unaudited)

Cumulative Effect of Accounting Change

During the quarter ended September 30, 2025, we reviewed our classification of expenses in the Statement of Operations. We have elected to separately report Engineering and development costs, formerly classified as Cost of sales. Engineering and development costs include research and development (R&D) and other engineering activities including routine enhancements or improvements to existing products, production lines, manufacturing processes and other ongoing operations that are not directly related to revenue generating customer contracts. Cost of sales now includes material, labor and overhead costs directly attributable to (i) specific units of inventory produced, (ii) the delivery of specific services, or (iii) the fulfillment of current customer contracts.